

8.6

The Corporation of the Municipality of St. Charles
RESOLUTION PAGE



Regular Meeting of Council

Agenda Number: 5.4.2.
Resolution Number 2026-022
Title: Resolution of Support - Hornepayne - Small Northern New Residential Property Tax Class
Date: February 18, 2026

Moved by: Councillor Pothier
Seconded by: Councillor Lachance

WHEREAS there is a visible disparity between the northern and southern population of Ontario;
AND WHEREAS northern Ontario has an abundance of opportunity in the form of municipally serviced building lots for both industry and population growth;
AND WHEREAS high residential property taxes in northern Ontario discourage and prohibit the construction of new residential single family dwellings;
AND WHEREAS the addition of a Small Northern New Residential property tax class and subclass would create an incentive for the building of new homes in small northern Ontario communities;
BE IT THEREFORE RESOLVED THAT Council for the Corporation of the Municipality of St-Charles does hereby request that the Honorable Minister Peter Bethlenfalvy, the Minister of Finance, amends the Assessment Act to include a Small Northern New Residential property tax class and subclass.
AND BE IT FURTHER RESOLVED that this resolution be forwarded to the Honourable Doug Ford Premier of Ontario; your Municipalities MPP; the Honourable Minister Peter Bethlenfalvy, Minister of Finance; the Honourable Minister George Pirie, Minister of Northern Economic Development and Growth; the Honourable Minister Rob Flack, Ministry of Municipal Affairs and Housing; AMO; FONOM; NOMA; NEOMA; NESMG; and ROMA.

CARRIED


MAYOR

8.7



The Corporation of the Township Of Prince
3042 Second Line West, Prince Township, Ontario P6A 6K4
Office 705-779-2992 Fax:705-779-2725

February 10th ,2026

The Right Honourable Mark Carney, P.C., M.P. Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
Mark.carney@parl.gc.ca

RE: Support for Steel and Lumber Sectors

Dear Prime Minister,

Please be advised that at the Regular Council Meeting on February 10th , 2026, Council for the Corporation of the Township of Prince passed the following resolution, supporting the resolution from the Township of Brudenell, Lyndoch and Raglan.

Resolution Number: 2026 - 35
Moved by: Councillor J. Weir
Seconded by: Councillor M. Christenson

BE IT RESOLVED THAT Council for the Township of Prince support the Township of Brudenell, Lyndoch and Raglan's resolution regarding support for the Steel and Lumber Sectors;

AND FURTHER THAT this resolution be forwarded to the Prime Minister of Canada, Premier of Ontario, the Minister of Natural Resources and Forestry, Minister of Northern Development, FONOM, and all municipalities in Ontario.

Carried.

Sincerely,

Megha Trivedi
Clerk-Treasurer
Township of Prince

8.8

OPP DETACHMENT BOARD-JAMES BAY EAST

Cassandra Child, AOMC, Dip.L.M.A. – Secretary-Treasurer
171 Fourth Avenue
Cochrane, Ontario, Canada, P0L 1C0
T: 705-272-4361 | F: 705-272-6068
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OFFICE OF THE SECRETARY/TREASURER OPP DETACHMENT BOARD-JAMES BAY EAST

February 20, 2026

VIA EMAIL

The Honourable Michael Kerzner
Solicitor General
Ministry of the Solicitor General
25 Grosvenor Street, 18th Floor
Toronto, ON M7A 1Y6

The Honourable Zee Hamid
Associate Solicitor General for Auto Theft and Bail Reform
Ministry of the Solicitor General
25 Grosvenor Street, 18th Floor
Toronto, ON M7A 1Y6

MPP John Vanthof
Pinewood Centre, Unit 5
247 Whitewood Avenue
New Liskeard, ON P0J 1P0

Dear Leaders,

On behalf of the OPP Detachment Board – James Bay East I am pleased to offer this letter in strong support of Victim Crisis Assistance Ontario (VCAO) agencies across the province and the development of a coordinated Provincial Bail Notification Program.

VCAO organizations are essential partners in community safety and well-being. They provide immediate, trauma-informed support to individuals and families affected by crime and tragic circumstances, often at the most vulnerable moments in their lives. Their staff and volunteers work closely with police services to ensure survivors receive timely safety planning, crisis intervention, and connections to critical supports. This partnership enhances our ability to respond effectively, reduces risk, and strengthens trust with those we serve.

Timely and reliable bail notification is a vital component of victim safety. The current system is inconsistent across jurisdictions and leaves survivors at risk when they are not informed of release conditions or bail decisions that may impact their safety planning. A province-wide bail notification program, led in partnership with VCAO agencies, will ensure victims receive clear, coordinated, and rapid notification, regardless of where the offence occurred or where the accused is released. This is not only a matter of safety but also an essential part of ensuring victims' rights, dignity, and confidence in the justice system.

The OPP Detachment Board- James Bay East fully supports:

1. Strengthened investment in VCAO agencies, recognizing them as critical frontline partners in community safety and in supporting survivors of crime.

2. A standardized, province-wide bail notification system, designed in partnership with police services, VCAOs, and justice partners to promote timely communication, reduce risk, and improve outcomes for victims.
3. Ongoing collaboration between police and VCAO, including shared training, coordinated response models, and information pathways that improve both public safety and victim care.

VCAO agencies deliver high-quality services that directly complement police response. A provincial bail notification program will further enhance our collective ability to keep communities safe and uphold the rights of survivors. We urge the Government of Ontario to move forward with the development, implementation, and sustainable funding of this program.

Thank you for your consideration. The OPP Detachment Board-James Bay East is committed to working collaboratively and constructively with our VCAO partners and with provincial ministries to support this important and urgently needed initiative.

Yours truly,

OPP DETACHMENT BOARD-JAMES BAY EAST



Cassandra Child, AOMC, Dipl.M.A.
Secretary/Treasurer

/crc

c.c.
All Ontario municipalities
All Ontario OPP Detachment Boards



**The Corporation of the
Township of Perry**

Box 70 1695 Emsdale Road Emsdale, Ontario P0A 1J0

Date: February 18, 2026

Resolution No.: 2026- 078

Moved By: Joe Lumley **Seconded By:** Paul Sowrey

Whereas public libraries play a vital role in ensuring equitable access to information, literacy, education, and culture for all residents;

And whereas interlibrary loan services are an essential component of public library operations, particularly for small and rural communities with limited local collections;

And whereas reduced postal rates for library materials have historically enabled libraries to share resources efficiently and affordably across Canada;

And whereas recent amendments to the Canada Post Corporation Act have removed the legislative requirement to provide reduced postal rates for library materials, creating uncertainty for the continued delivery of this essential service;

Now therefore be it resolved that the Council of the Corporation of the Township of Perry calls upon the Government of Canada to maintain and protect reduced-rate postal distribution for library materials through legislation;

And that Council requests that the Minister responsible for Canada Post ensure continued, affordable postal access for libraries and interlibrary loan services;

And that a copy of this resolution be forwarded to The Honourable Joel Lightbound, Minister of Government Transformation, Public Works and Procurement, Scott Aitchison, MP Parry Sound-Muskoka, Hon. Graydon Smith, MPP Parry Sound-Muskoka, and all Ontario municipalities for support.

Carried: Defeated: 
Norm Hofstetter, Mayor

RECORDED VOTE		
Council	For	Against
Councillors Jim Cushman		
Joe Lumley		
Margaret Ann MacPhail		
Paul Sowrey		
Mayor Norm Hofstetter		

8.10



TOWNSHIP OF JOLY
 P.O. Box 519 , Sundridge , Ontario , P0A 1Z0
 Tel: 705-384-5428

February 10, 2026

RESOLUTION

Resolution # 2026-062

Agenda Item # 5.3 Support Opposition to consolidation of Conservation Authorities

Moved By : Tom Bryson

Seconded By : Chris Nicholson

Council for the Corporation of the Township of Joly hereby support the Town of Kingsville Resolution number 195-11172025.

Whereas the Conservation Authorities Act, 1990 (the "Act"), originally enacted in 1946, was established to allow municipalities to form conservation authorities that are equipped to develop and deliver local, watershed-based conservation, restoration and natural resource management programs on behalf of the province and municipalities;

And whereas there are thirty-six (36) conservation authorities in Ontario, each of which is distinct and reflects the unique environmental, geographic and community needs of its watershed;

And whereas on October 31, 2025, the Minister of the Environment, Conservation and Parks announced the Government's intention to introduce legislation which would amend the Act to create the Ontario Provincial Conservation Agency and consolidate Ontario's 36 conservation authorities into seven (7) regional conservation authorities.

NOW Therefore Be It Resolved Council for the Corporation of The Township of Joly:

- Wishes to formally state that it opposes the consolidation of Ontario's conservation authorities without knowing the full financial and operational impact to municipalities and the conservation authorities; and,
- Directs the Municipal Administrator to forward a copy of this resolution to the Honourable Doug Ford, Premier of Ontario, the Honourable Minister of the Environment, Conservation and Parks, Todd McCarthy, the Honourable Rob Flack, Ministry of Municipal Affairs and Housing, Anthony Leardi, MPP, AMCTO, AMO and all Ontario Municipalities.

Carried

Original copy Signed
Mayor
Township of Joly



REGULAR MEETING OF THE LIBRARY BOARD, Monday March 2, 2026
365 Hwy 531, Bonfield ON P0H 1E0

PRESENT: Britney Morin, Donna Clark, Storme Van Rassel, Leslie Larocque
STAFF: Holly Brodhagen
EXCUSED ABSENCE: Gail Johnston

- 26-31 Moved by: Britney Morin
THAT the Library Board meeting be opened at 7:00pm.
Seconded by: Storme Van Rassel
Carried: Leslie Larocque
- 26-32 Moved by: Donna Clark
THAT the Library Board regular meeting agenda be approved as amended.
Seconded by: Storme Van Rassel
Carried: Leslie Larocque
- 26-33 Moved by: Donna Clark
THAT the minutes of the Library Board Meeting held February 2, 2026 be adopted as circulated.
Seconded by: Britney Morin
Carried: Leslie Larocque
- 26-34 Moved by: Donna Clark
THAT reports circulated be approved as presented.
Seconded by: Britney Morin
Carried: Leslie Larocque
- 26-35 Moved by: Donna Clark
BE IT RESOLVED THAT the Bonfield Public Library Board accept the Consultant, Jeannette Shields, Performance Evaluation Report of Holly Brodhagen in her role as CEO/Librarian, and hereby confirms Holly Brodhagen in the permanent position as CEO/Librarian of the Bonfield Public Library effective March 2, 2026.
Seconded by: Storme Van Rassel
Carried: Leslie Larocque
- 26-36 Moved by: Storme Van Rassel
THAT the Bonfield Public Library Board hereby acknowledges receipt of Jeannette Shields resignation letter and End-of-Term Consultant Role Report, effective March 2, 2026.
Seconded by: Britney Morin
Carried: Leslie Larocque
- 26-37 Moved by: Donna Clark
THAT the Bonfield Public Library Board authorizes the purchase of a Carpet Pro Vacuum for the revised amount of \$361.60 from the Board Account.
Seconded by: Britney Morin
Carried: Leslie Larocque
- 26-38 Moved by: Donna Clark
THAT the Bonfield Public Library Board approves the 2026 Bonfield Public Library proposed Operating Budget of \$102,497 be submitted to Council.
Seconded by: Storme Van Rassel
Carried: Leslie Larocque

8.12

CASELLHOLME BOARD OF MANAGEMENT MEETING

CASELLHOLME

Compassionate care for life's journey.

THURSDAY, JANUARY 29, 2026

MINUTES

Date: Thursday, January 29, 2026

Location: Cassellholme 1st Floor (New Build)

Board Members: Dave Mendicino, Chair
Michelle Lahaye, Vice Chair
James (Jim) Bruce
Chris Mayne
Mark King
Peter Chirico
Robert Corriveau

Staff: Angie Punnett, Administrator
Camille Bigras, QI Director
Billy Brooks, CFO
Tiffany Chapman, Secretary
Anita Brisson, Project Manager

Regrets:

Guests: Monique Peters, Family Council (ZOOM)
Jamie Lowery (ZOOM)

	ITEM	ACTI ON
A.	CALL TO ORDER	
	MEETING RECORDED "Moved by Jim Bruce and seconded by Peter Chirico that the meeting be called to order at 5:01 p.m." Res. #001-26 <u>Carried</u>	
	1. Approval of Agenda	
	"Moved by Jim Bruce and seconded by Michelle Lahaye that the Board approved the Agenda for this meeting, as amended." Res. #002-26 <u>Carried</u>	
	2. Conflict of Interest	
	"Moved by Robert Corriveau and seconded by Dave Mendicino that no Board Members present have declared a conflict of interest." Res. #003-26 <u>Carried</u>	
	3. Approval of Minutes	
	3.1 Approval of the Minutes of the Regular Board Meeting held on December 4, 2025 "Moved by Mark King and seconded by Michelle Lahaye that the minutes of the Regular Board Meeting, held on December 4, 2025, be adopted as presented." Res. #004-26 <u>Carried</u>	

4. Election Officers

4.1 Chairperson

“Moved by Michelle Lahaye and seconded by Peter Chirico that Dave Mendicino be elected Chairperson of the Cassellholme Board of Management.”

Res. #005-26

Carried

4.2 Vice Chairperson

“Moved by Peter Chirico and seconded by Robert Corriveau that Jim Bruce be elected Vice-Chairperson of the Cassellholme Board of Management.”

Res. #006-26

Carried

4.3 Treasurer

“Moved by Peter Chirico and seconded by Jim Bruce that Robert Corriveau be elected Treasurer of the Cassellholme Board of Management.”

Res. #007-26

Carried

4.4 Chairperson, Charitable Foundation Committee

“Moved by Peter Chirico and seconded by Robert Corriveau that Jim Bruce be elected Chairperson of the Cassellholme Charitable Foundation Committee.”

Res. #008-26

Carried

4.5 Secretary

“Moved by Peter Chirico and seconded by Jim Bruce that Michelle Lahaye be appointed Secretary of the Cassellholme Board of Management”

Res. #009-26

Carried

5. New Business

5.1 Specialized Unit Updates

24 Bed Specialized Unit Approved for March 2026-2028
Notification to be sent out after meeting to advise
A lot of back work to be done potential of April 1, 2026 to open
Admission list – up staffing *waiting on Provincial Announcement
Indigenous – 5th Floor – Application Sent in

6. Redevelopment

6.1 Move Update

Demo of Apple/Maple to begin – temp. external walls completed
Expected Move in date of June 2028 mentioned
Re-testing lifts and Millwork touchups being completed

7. Operations

7.1 Operations Update

7.1.1. Transitional Operations Update

The initial transition/move itself went well, but now a challenge after the fact
Resident increased falls and behaviors (was to be expected)
Staff having a rather difficult transition period – staff & residents moved everywhere/all different areas
Staffing levels are being evaluated/staffing model being looked at
Staff absenteeism and WSIB claims increased
Higher number of baths missed
Water temp issues. Elevator issues. A lot of changes all at once.

7.1.2 Quality Update

Implementation of Quality Assurance
Annual satisfaction surveys sent out awaiting results
Tentatively to be presented at next meeting

7.1.3 Operations Update

Operations update in package – detailed with 2025 overview and 2026 goals
Dietitian Resigned and new one to start (not mentioned in Operations Update attached)

7.2 October-December 2025 Capital Levy

Interest cost indication in package – to be sent out January 31, 2026 to municipalities

“Moved by Peter Chirico and seconded by Michelle Lahaye that the board approve the Capital Levy as presented \$448, 778.81 issued January 31, 2026.”

Res. #010-26

Carried

7.3 Insurance Renewal

For redevelopment to stay within same Company
Email vote – Plan for 2027

8. Finance and Governance Policy Review

8.1 2027 Insurance RFP*

Policy geared to non-profit
In depth review every 3 years – possible to bring in 3rd party
Cyber Policy with same broker

9. In-Camera

Guests left the meeting & Zoom Meeting Ended

“Moved by Peter Chirico and seconded by Robert Corriveau that the Board proceed to an In-Camera session at 5:59p.m.”

Res. #011-26

Carried

9.1 Approval of the In-Camera Minutes – dated December 4, 2025

In-Camera Motion – Res. #012-26

9.2 Redevelopment Matters

9.3 Legal Matter – Redevelopment

Anita Left the Meeting

9.4 Cassellholme Governance Structure

“Moved by Peter Chirico and seconded by Michelle Lahaye that the Board approve the In-Camera Session to be adjourned at 7:08p.m.”

Res. #013-26

Carried

B. CORRESPONDENCE

C. REQUEST FOR FUTURE AGENDA ITEMS

D. DATE OF NEXT MEETING

Thursday, February 26, 2026 – Cassellholme 1st Floor (New Build) – 5:00 p.m.

E. ADJOURNMENT

	<p>“Moved by Robert Corriveau and seconded by Michelle Lahaye that the meeting be adjourned at 7:09p.m.”</p> <p>Res. #014-26</p> <p style="text-align: right;">Carried</p>	
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Secretary

Chairman

January 16th 2026

Subject: Cassellholme Redevelopment Update – January 2026

CONSTRUCTION OVERVIEW

Phase 00 - Work complete.
Phase 1-A – Work complete
Phase 1-B - Work complete. Refer to Schedule Status below.
Phase 2 - Site work and Preparations in progress.

SCHEDULE STATUS

Refer to schedule notes of previous reports for comments on Draft Finishing Schedule and comments on Rev. 4 Schedule.

Schedule risks outlined in the March 2025 and other previous reports have materialized.

Phase 1: CH's move in date was moved from November 12-16, 2025 to November 26-30, 2025 due to MOLTC delays. The revised dates were coordinated with Cassellholme and the move was completed November 30, 2025. Phase 2 construction start date was then revised to December 3, 2025.

Phase 2 schedule is included with this report and is updated to reflect the Phase 2 start date of December 3, 2025, and includes progress up to the date of this report.

PHASE 1-B

Patient lift track placement correction - scope has been confirmed, shop drawings have been processed. Scheduling is currently in progress and pricing will be submitted within the next 2 weeks.

Millwork deficiencies to be completed in February

PHASE 2

IPAC separations complete.
Demolition in progress.

Transition Planning Highlights - An updated summary is attached for reference.

Change Order Log - Please see the attached

Budget Update – To be provided separately

Change Order Log - Nov 23 2025

Person	PC	CD	SI	RRI	CO	Work Description	Reason	Status	Date Issued	Quote Sent	Approval Date	Quoted	Approved	Contract Time (days)
RFE	1				1	Milwork revisions/clarifications	Coordination	Approved	16-Feb-22	17-Mar-22	28-Mar-22	\$34,553.53	\$34,553.53	
1					2	Emergency switchboard revisions	Coordination	Approved	17-Mar-22	17-Mar-22	28-Mar-22	\$4,919.20	\$4,919.20	
2	1				3	Increase Builders Risk Insurance to Include Soft Costs	Vendor Requirement	Approved	30-Mar-22	30-Mar-22	05-Apr-22	\$29,846.88	\$29,846.88	
3					2	Cost associated to add Wrap Up Insurance Policy	Vendor Requirement	Approved	30-Mar-22	30-Mar-22	05-Apr-22	\$282,579.86	\$282,579.86	
4	4				2	Door revisions	Coordination	Approved	15-Mar-22	07-Apr-22	06-May-22	\$4,677.20	\$4,677.20	
5	5				2	Washroom Accessories Revisions	Coordination	Approved	28-Mar-22	22-Apr-22	25-Apr-22	\$863.50	\$863.50	
6	6				2	Remove existing foundations (Unit rate only - see RFE 16)	AHJ	Cancelled	21-Apr-22	25-Apr-22				
7	7				9	Provide new water valve at property line	Coordination	Approved	05-May-22	06-May-22	06-May-22	\$8,607.50	\$8,607.50	
8	8				41	North wing door revisions	Coordination	Approved	28-Mar-22	16-Jan-23	19-Jan-23	\$3,756.50	\$3,756.50	
9	9				7	Elevator pit lighting revisions	AHJ	Approved	29-Mar-22	09-May-22	16-May-22	\$1,361.00	\$1,361.00	
10	10				5	Transformer modifications	Cost Saving	Approved	07-Apr-22	09-May-22	27-May-22	\$6,000.00	\$6,000.00	
11	11				8	Milwork edging revisions & Drawer modifications (per email April 25, 2022)	Cost Saving	Approved	N/A	19-Mar-22	01-Jun-22	\$11,906.00	\$11,906.00	
12	12				9	CANCELLED: Drawer modifications (SEE RFE 12A1)	Cancelled	Cancelled	N/A	09-Mar-22				
13	13				12	Temporary Hydram at North Wing	AHJ	Approved	12-Apr-22	16-May-22	01-Jun-22	\$5,585.25	\$5,585.25	
14	14				37	Phase 1 Temporary floor revisions and hardware coordination	Coordination	Approved	02-Dec-22	08-Dec-22	10-Jan-22	\$4,539.70	\$4,539.70	
15	15				36	Removal of existing foundations	Site Condition	Approved	21-Apr-22	20-May-22	27-Jun-22	\$70,326.38	\$70,326.38	
16	16				9	Hardware revisions to Door V103	Coordination	Approved	27-Apr-22	19-May-22	01-Jun-22	\$6,046.70	\$6,046.70	
17	17				11	Revised pipe material storm main tee at Olive St.	Site Condition	Approved	13-May-22	20-May-22	29-Jun-22	\$7,885.44	\$7,885.44	
18	18				14	Temporary lighting in courtyard parking	Health & Safety	Approved	27-Apr-22	25-May-22	01-Jun-22	\$15,888.40	\$15,888.40	
19	19				12	Add card reader control for rear doors on elevators 1024 & 1025	Design Improvement	Approved	25-Apr-22	30-May-22	10-Jun-22	\$1,517.50	\$1,517.50	
20	20				13	Temporary Door Hardware supplied by Owner's Security Provider	Schedule Change	Approved	22-Jun-22	08-Jul-22	22-Jul-22	\$6,650.00	\$6,650.00	
21	21				16	Investigate/repair storm line blockage near property line at Olive St.	Site Condition	Cancelled	23-Jun-22	06-Jul-22				
22	22				33	Corrections and revisions to parking lot line in temporary and east parking areas	Owner Requested	Approved	16-Aug-22	15-Sep-22	22-Sep-22	\$3,454.00	\$3,454.00	
23	23				17 R	Provide temporary power feed to east parking lot lighting	Coordination	Approved	19-Aug-22	24-Oct-22	27-Oct-22	\$8,416.88	\$8,416.88	
24	24				27	Revision to waterline connections to existing building - Revised	Site Condition	Approved	03-Aug-22	05-Aug-22	11-Aug-22	\$42,426.23	\$42,426.23	
25	25				18	Revision to electrical panel E-1-C	Coordination	Approved	02-Jun-22	09-Aug-22	11-Aug-22	\$6,702.30	\$6,702.30	
26	26				20	Revised acoustic ceiling tile materials	Cost Saving	Approved	15-Sep-22	28-Sep-22	05-Oct-22	\$66,054.48	\$66,054.48	
27	27				23	Pile Rock Points	Contractor Requested	Approved	03-Aug-22	12-Aug-22	12-Aug-22	\$98,826.40	\$98,826.40	
28	28				20	Revision to Phase 1 & 2 sanitary and storm connections at grade beams	Coordination	Approved	03-Aug-22	09-Nov-22	22-Nov-22	\$21,724.63	\$21,724.63	
29	29				33	Revision to under-slab plumbing and inverts	Coordination	Approved	26-Apr-22	18-Aug-22	22-Sep-22	\$15,196.50	\$15,196.50	
30	30				21	Revision to the fire and combination fire/smoke dampers	AHJ	Approved	26-Apr-22	15-Sep-22	26-Jan-23	\$134,858.85	\$134,858.85	
31	31				40	Revised wood frame design for Jams	Design Improvement	Not Accepted	31-Aug-22	31-Aug-22				
32	32				24	Door frame material revisions along corridor 1165	Cost Saving	Approved	09-Sep-22	28-Sep-22	05-Oct-22	\$12,750.00	\$12,750.00	
33	33				19R1	AHJ	Approved	22-Aug-22	28-Oct-22	08-Nov-22	\$77,892.15	\$77,892.15		
34	34				29	Provide new grounding loop for new building service	Owner Requested	Approved	21-Nov-22	05-Dec-22	10-Jan-22	\$4,081.00	\$4,081.00	
35	35				35	Delete deck mounted soap dispensers	Coordination	Pending	12-Oct-22	18-Apr-24	29-Apr-24	\$10,606.20	\$10,606.20	
36	36				117	Door hardware revisions to door 1147a	Coordination	Approved	19-Sep-22	10-Nov-22	10-Nov-22	\$4,785.00	\$4,785.00	
37	37				31	Janitor room door revisions	Coordination	Approved	31-Aug-22	23-Oct-22	10-Oct-22	\$2,414.10	\$2,414.10	
38	38				22	Existing Service Plug Requirement	AHJ	Approved	22-Sep-22	17-Oct-22	15-Nov-22	\$23,009.80	\$23,009.80	
39	39				32	Provide grilles on type 'O' fire radiation in trench in Auditorium 1005	Coordination	Cancelled	16-Sep-22	28-Sep-22				
40	40				30	After hours paving of East Parking Lot	Owner Requested	Cancelled	16-Sep-22	28-Sep-22				
41	41				30	Additional curb at edge of existing parking area	Owner Requested	Cancelled	16-Sep-22	28-Sep-22				
42	42				25	Structural revisions to Phase 1 Framing, Phase 2 Framing, pile caps and piles	Site Condition	Approved	23-Sep-22	29-Sep-22	06-Oct-22	\$61,577.36	\$61,577.36	
43	43				43	Water storage tank layout and structural revisions	Coordination	Approved	26-Sep-22	14-Oct-22	22-Jun-23	\$37,038.71	\$37,038.71	
44	44				26	Revision to North Wing elevator brackets for rail attachments	Coordination	Approved	07-Oct-22	20-Jun-23	27-Jun-23	\$3,397.83	\$3,397.83	
45	45				61	Revision to brace frame VB105	Coordination	Approved	09-Nov-22	13-Dec-22	26-Jan-23	\$11,964.96	\$11,964.96	
46	46				44	Revision to light fixtures P5 and P6	Coordination	Approved	11-Oct-22	31-Oct-22	08-Nov-22	\$2,369.33	\$2,369.33	
47	47				30	Structural clarifications - structural steel and rebar shop drawings	Coordination	Approved	20-Oct-22	13-Dec-22	10-Jan-23	\$969.52	\$969.52	
48	48				60	Provide slab Mounting brackets for smoke shelter	Coordination	Approved	17-Oct-22	25-Oct-22	28-Jun-23	\$2,768.37	\$2,768.37	
49	49				28	Add smoke detectors in corridors of RHA areas	Site Condition	Approved	08-Nov-22	13-Dec-22	01-Nov-22	\$1,050.68	\$1,050.68	
50	50				34	Provide additional steel modifications outlined in 5822	Coordination	Approved	08-Nov-22	13-Dec-22	10-Jan-23	\$5,258.00	\$5,258.00	
51	51				41	Additional elevator controls	Coordination	Approved	27-Jul-22	16-Nov-22	22-Nov-22	\$3,300.11	\$3,300.11	
52	52				45	Revision to sliding door frame details	Coordination	Pending	07-Dec-22					
53	53				46	Provide fixed mirrors in Staff washrooms	Coordination	Approved	10-Jan-23	03-Feb-23	28-Feb-23	\$7,507.50	\$7,507.50	
54	54				48	Correct the cost of fixed mirrors from CO#46	Coordination	Approved	10-Jan-23	03-Feb-23	21-Mar-23	\$2,035.00	\$2,035.00	
55	55				39	Provide relay bases on smoke detectors related to door hold opens for 51839	AHJ	Approved	08-Nov-22	13-Dec-22	10-Jan-23	\$3,014.00	\$3,014.00	
56	56				47	Revision to L27 & L27-1 lavatory fixtures	Owner Requested	Cancelled	18-Jan-23	17-Jan-23	21-Feb-23	\$5,191.10	\$5,191.10	
57	57				44	Remedial modifications to pile caps and grade beams - Phase 1	Site Condition	Approved	28-Nov-22	10-Jan-23	20-Jan-23	\$14,145.87	\$14,145.87	
58	58				45	Revisions to operable window vent type	Coordination	Cancelled	06-Feb-23					
59	59				52	Modifications to generator ESB breakers	Coordination	Approved	07-Feb-23	24-Mar-23	03-May-23	\$19,405.10	\$19,405.10	
60	60				73	Revise office door locations, electrical from PCA7	Owner Requested	Approved	15-Aug-23	15-Aug-23	09-Sep-25	\$10,312.50	\$10,312.50	
61	61				79	Revise office door locations, typical millwork from PCA7	Owner Requested	Approved	14-Feb-23	17-Mar-23	07-May-24	\$11,985.60	\$11,985.60	
62	62				49	Revisions to electrical to accommodate Kitchen Equipment Phase 1	Coordination	Approved	09-Mar-23	03-May-23	06-Jun-23	\$501.60	\$501.60	
63	63				54	Typical Bedroom Mockup	Owner Requested	Cancelled	09-Mar-23	03-May-23				
64	64				50	Revised rated floor assembly ULC Listed Design No.	Cost Saving	Approved	22-Mar-23	20-Apr-23	26-Apr-23	\$0.00	\$0.00	
65	65				57	Revisions to select light fixtures to alternate product	Design Improvement	Approved	22-Mar-23	12-May-23	03-Jun-23	\$5,382.50	\$5,382.50	
66	66				57	Revisions to select tubular curtains and provide track breaks in patient lift tracks	Coordination	Approved	29-Mar-23	29-Jun-23	01-Aug-23	\$18,212.70	\$18,212.70	
67	67				69	Electrical revisions for elevator connections	Coordination	Approved	30-Mar-23	29-Jun-23				

68	68	54					Revisions to interior expansion joints types	Coordination	Cancelled	30-Mar-23	17-May-23	23-May-23	\$1,142.90	\$1,142.90
69	69	55					Existing Water room pull station	Coordination	Approved	05-Apr-23	17-May-23	18-May-23	\$1,164.02	\$1,164.02
70	70	56					Revision to brace frame V0205	Coordination	Approved	17-Apr-23	12-May-23	26-Apr-23	\$21,023.00	\$21,023.00
71	71	57					Revision to biometric readers	Owner Requested	Approved	18-Nov-23	01-Sep-23	26-Apr-23	\$2,117.50	\$2,117.50
72	72	58	49				Tree Removal at End of Block B	Site Condition	Approved	30-Apr-23	19-Jul-23	27-Jul-23	\$75,947.40	\$75,947.40
73	73	59					Clarification to area drains	Coordination	Approved	20-Apr-23	25-Jul-23	12-Oct-23	\$10,118.90	\$10,118.90
74	74	60					Fiber optic connection to existing building	Coordination	Approved	02-May-23	26-Jun-23	04-Jul-23	\$2,865.50	\$2,865.50
75	75	61					Additional pot light in Bedroom Type "D"	Coordination	Approved	09-May-23	05-Jun-23	27-Jun-23	\$66,131.08	\$66,131.08
76	76	62					Revision to clarify day unit product	Discontinued Product	Pending					
77	77	63					Modifications to elevator framing for door supports and additional pit ladder	Coordination	Approved	23-May-23	07-Jul-23	03-Oct-23	\$7,090.72	\$7,090.72
78	78	64					Patching of existing asphalt drive-ways	Owner Requested	Cancelled					
79	79	65					Flooring revisions	Coordination	Approved	25-May-23	22-Sep-23	20-Oct-23	\$68,113.10	\$68,113.10
80	80	66					Owner requested revisions to Kitchen Equipment	Owner Requested	Approved	25-May-23	22-Sep-23	20-Oct-23	\$52,670.00	\$52,670.00
81	81	67					Delete kitchen equipment soap and towel dispenser accessories	Owner Requested	Approved	29-May-23	21-Mar-24	12-Apr-24	\$18,950.80	\$18,950.80
82	82	68					The-in to existing fire alarm and PA systems	Coordination	Approved	30-May-23	02-Aug-23	08-Aug-23	\$660.00	\$660.00
83	83	69					Revision to louvers	Coordination	Approved	30-May-23	02-Aug-23	08-Aug-23	\$10,222.30	\$10,222.30
84	84	70					Patent lift system power supply covers	Owner Requested	Approved	06-Jun-23	19-Jul-23	26-Jul-23	\$726.00	\$726.00
85	85	71					Revision to stair guard assembly	Coordination	Approved	13-Jun-23	19-Jul-23	25-Jul-23	\$0.00	\$0.00
86	86	72					Revision to Ceramic tile Type CT.2.1 in select rooms	Coordination	Approved	13-Jun-23	19-Jul-23	25-Jul-23	\$10,563.30	\$10,563.30
87	87	73					Temporary support angles for Block C structural frame	Coordination	Approved	14-Jun-23	07-Jul-23	09-Aug-23	\$10,095.80	\$10,095.80
88	88	74					Removal of existing foundations at electrical duct bank trench	Site Condition	Approved	09-May-24	26-Jun-24	12-Aug-24	\$55,860.00	\$55,860.00
89	89	75					Revision to clay unit masonry product	Coordination	Cancelled					
90	90	76					Revise solid surface finish colour on millwork M30 & M31	Owner Requested	Pending	12-Jul-23				
91	91	77					Additional structural support at 5th floor trench drain	Coordination	Pending	12-Jul-23				
92	92	78					Revised detail at expansion joint at gridline 23 between 5 & 1/T.2.	Coordination	Approved	12-Jul-23	14-Aug-23	24-Aug-23	\$8,513.40	\$8,513.40
93	93	79					Revised rebar stirrups at elevator conduit duct bank	Coordination	Approved	18-Jul-23	30-Aug-23	30-Aug-23	\$1,036.20	\$1,036.20
94	94	80	148				Revised window sill support material detail	Contractor Requested	Approved	23-Aug-23	29-Aug-23	05-Sep-23	\$3,312.89	\$3,312.89
95	95	81					Coating of Foundation for Temporary Generator connection	Coordination	Approved	25-Jul-23	01-Oct-23	01-Oct-23	\$1,850.00	\$1,850.00
96	96	82					Connection for Portable Generator and Load Bank Testing	Coordination	Approved	06-Feb-24	22-Feb-24	12-Mar-24	\$116,773.25	\$116,773.25
97	97	83					Revision to jockey pump electrical feed	Coordination	Approved	26-Jul-23	01-Sep-23	12-Sep-23	\$5,504.80	\$5,504.80
98	98	84					Revised wall depth in laundry rooms to accommodate 4" drain pipe	Coordination	Approved	26-Jul-23	19-Sep-23	03-Oct-23	\$246.50	\$246.50
99	99	85					Delete fire damper at return air duct in penthouse level	Coordination	Approved	31-Jul-23	24-Oct-23	21-Mar-24	\$497.00	\$497.00
100	100	86					Revised wall thickness to accommodate pipe size	Coordination	Approved	03-Aug-23	19-Sep-23	03-Oct-23	\$5,090.10	\$5,090.10
101	101	87					Domestic booster pump power feed	Coordination	Approved	23-Aug-23	13-Sep-23	02-Oct-23	\$6,792.50	\$6,792.50
102	102	88					Revision to Drew St. entrance sanitary & storm pipes for interferences	Coordination	Approved	28-Aug-23	11-Feb-25	25-Feb-25	\$54,487.51	\$54,487.51
103	103	89					Electric heaters for temporary heat in rooms at junction between Phase 1 and 2	Coordination	Approved	15-Sep-23	10-Sep-23	24-Oct-23	\$5,335.90	\$5,335.90
104	104	90					Investigation for use-in to installing PA system	Coordination	Cancelled					
105	105	91					Ductwork revisions related to SH67	Coordination	Approved	06-Jun-23	02-Aug-23	25-Sep-23	\$1,439.90	\$1,439.90
106	106	92					Additionalbourne colour	Coordination	Approved	02-Oct-23	30-Nov-23	10-Nov-23	\$3,300.00	\$3,300.00
107	107	93					Chiller Support Frames	Coordination	Approved	02-Oct-23	17-Oct-23	18-Oct-23	\$42,145.73	\$42,145.73
108	108	94					Revised light fixture type O & U1	Coordination	Approved	17-Oct-23	14-Nov-23	05-Dec-23	\$2,753.30	\$2,753.30
109	109	95					Revised storm drain piping from the roof of Star Shaft #5	Owner Requested	Approved	26-Oct-23	01-Apr-24	12-Apr-24	\$15,745.40	\$15,745.40
110	110	96					Add digital menu board connections at each dining area	Owner Requested	Approved	31-Oct-23	20-Nov-23	20-Nov-23	\$4,701.40	\$4,701.40
111	111	97					Additional roof anchors at chimney for boiler #4	Coordination	Approved	08-Nov-23	21-Nov-23	07-Jan-23	\$0.00	\$0.00
112	112	98					Revision to flooring materials in corridors and resident vestibules	Owner Requested	Pending					
113	113	99					Provide a permanent load bank for generator testing	Coordination	Approved	08-Nov-23	08-May-24	23-May-24	\$55,073.65	\$55,073.65
114	114	100					Revision for door controls	Coordination	Approved	10-Nov-23	24-Nov-23	27-Nov-23	\$3,122.90	\$3,122.90
115	115	101					Ground connection from pole to transformer	Coordination	Approved	30-May-23	16-Nov-23	20-Nov-23	\$2,448.60	\$2,448.60
116	116	102					Additional track components for lift track in room 5091 - Submittal 135	Coordination	Approved	15-Sep-23	16-Nov-23	20-Nov-23	\$4,701.40	\$4,701.40
117	117	103					Revision to ductwork related to ERV#1 and SH91R2	Owner Requested	Cancelled					
118	118	104					Typical resident wardrobe storage binges	Owner Requested	Approved	22-Nov-23	09-Jan-24	15-Jan-24	\$28,778.20	\$28,778.20
119	119	105					Revision to resident room drapes	Owner Requested	Approved	22-Nov-23	08-Jan-24	10-Jan-24	\$4,059.00	\$4,059.00
120	120	106					Typical resident room and washroom milkwork revisions	Coordination	Cancelled					
121	121	107					Revision to resident room drapes	Coordination	Approved	29-Nov-23	11-Jan-24	15-Jan-24	\$1,651.10	\$1,651.10
122	122	108					Additional lighting protection	Coordination	Approved	29-Nov-23	15-Feb-24	27-Feb-24	\$19,183.78	\$19,183.78
123	123	109					Toggle switch at flusher disinfectant in solid utility rooms	Coordination	Approved	15-Aug-23	30-Nov-23	14-Dec-23	\$2,236.50	\$2,236.50
124	124	110					Revised drainage for balcony/roof areas	Coordination	Approved	19-Dec-23	08-Jan-24	10-Jan-24	\$0.00	\$0.00
125	125	111					Costs associated with piping clarification in SH80	Owner Requested	Cancelled					
126	126	112					Delete telephone cables between communications cabinets	Owner Requested	Approved	08-Jan-24	03-Apr-24	30-Jan-24	\$29,960.00	\$29,960.00
127	127	113					Phase 2 Piling	Site Condition	Approved	02-Dec-23	24-Jan-24	03-Apr-24	\$512,848.00	\$512,848.00
128	128	114					Revision to Clean Utility Millwork M13	Owner Requested	Approved	04-Jan-24	02-Feb-24	27-Feb-24	\$13,369.24	\$13,369.24
129	129	115					Delete resident room lower entertainment boxes	Owner Requested	Approved	08-Jan-24	17-Apr-24	29-Apr-24	\$32,157.40	\$32,157.40
130	130	116					Revisions to Phase 2 Structural Steel	Coordination	Pending	06-Dec-23	14-Dec-23	11-Jan-24	\$7,500.00	\$7,500.00
131	131	117					Wardguard elevator control tie-in	Coordination	Approved	24-Jan-24	26-Feb-24	07-Mar-24	\$550.00	\$550.00
132	132	118					Asphalt deficiency warranty extension	Deficiency Reconciliation	Approved	24-Jan-24	26-Feb-24	07-Mar-24	\$7,681.30	\$7,681.30
133	133	119					CSA IPAC training course	Owner Requested	Approved	31-Jan-24	01-Mar-24	07-Mar-24	\$53,607.07	\$53,607.07
134	134	120					Revision to Block D hub rooms	Owner Requested	Approved	08-Feb-24	23-Feb-24	07-Mar-24	\$1,907.40	\$1,907.40
135	135	121					Support Posts for meel sled systems in stairwells	Owner Requested	Approved	21-Feb-24	21-Feb-24	21-Feb-24	\$10,600.00	\$10,600.00
136	136	122					Revised outlet locations in Type C Bedrooms	Owner Requested	Approved	09-Feb-24	04-Mar-24	07-Mar-24	\$39,165.00	\$39,165.00
137	137	123					Delete siding band detail at Penthouse	Cost Saving	Approved	22-Mar-24	22-Mar-24	04-Apr-24	\$3,637.92	\$3,637.92
138	138	124					Slab edge firestop detail revision	Coordination	Approved	07-Mar-24	05-Apr-24	26-Apr-24	\$11,698.50	\$11,698.50
139	139	125					Extent of clad edge at curtain wall block C - Phase 1	Coordination	Pending					
140	140	126					Clarification to temporary soffit and heating details	Coordination	Approved	04-Mar-24	02-Jul-24	29-Jul-24	\$22,195.80	\$22,195.80
141	141	127					Add door 5136 and associated hardware	Coordination	Approved	14-Mar-24	02-Jul-24	29-Jul-24	\$22,195.80	\$22,195.80
142	142	128					Revisions to communication cabinets racks and distribution	Coordination	Approved	14-Mar-24	02-Jul-24	29-Jul-24	\$22,195.80	\$22,195.80

150	150	112	123	Radiant heater piping enclosures	Coordination	Approved	14-Mar-24	22-Apr-24	22-May-24	\$9,624.86	\$9,624.86
151	151	113	119	Revisions to Resident Washrooms to Accommodate Plumbing Drain	Coordination	Approved	22-Apr-24	22-Apr-24	29-Apr-24	\$5,564.06	\$5,564.06
152	152R1	114	126	Revisions to water room door hardware	Coordination	Approved	20-Mar-24	07-May-24	23-Mar-24	\$8,929.80	\$8,929.80
153	156	116R	121	Revision to handrails and base bumpers	Coordination	Approved	07-May-24	01-May-24	07-May-24	\$14,213.38	\$14,213.38
154	153		129	Revision to cabinet locks	Owner Requested	Approved	24-Apr-24	24-Apr-24	07-May-24	\$1,540.57	\$1,540.57
155	154		193	Delete Sprinkler Control Valve	Cost Saving	Approved	01-May-24	24-Apr-24	15-May-24	(5,000.00)	(5,000.00)
156	158	117	124	Add temporary heat trace system to pipes at underside of server 2078 & 2086	Coordination	Approved	08-Apr-24	08-May-24	15-May-24	\$21,541.30	\$21,541.30
157	157	118	128	Phase 1 - Roof level sun control outrigger support	Coordination	Approved	11-Apr-24	06-May-24	24-May-24	\$29,342.14	\$29,342.14
158	160	119R	132	K&L switch for Ground Floor Server 1067	Coordination	Approved	13-May-24	30-May-24	06-Jun-24	\$2,971.10	\$2,971.10
159	159		125	Revised milkwork pulls	Coordination	Approved	10-May-24	10-May-24	23-Jul-24	(\$4,132.80)	(\$4,132.80)
160	163	120	133	Additional ext signs at double egress doors	Coordination	Approved	29-May-24	11-Jun-24	23-Jul-24	\$22,341.00	\$22,341.00
161	162	121R	134	Add end enclosures to sneeze guards	AMI	Approved	03-Jun-24	12-Jun-24	23-Jul-24	\$10,373.00	\$10,373.00
162	162	122	130	Delay Claim Settlement	Coordination	Pending					
163	148	149	131	Additional cubicle curtains Phase 2	Coordination	Approved	07-Jun-24	04-Jun-24	06-Jun-24	\$317,200.00	\$317,200.00
164	168R	124	138	Replace damaged trees by winter salt at highway	Coordination	Approved	17-Apr-24	17-Apr-24	29-May-24	\$10,670.00	\$10,670.00
165	167	167	136	Circuiting and clarifications for pumps P6, P7, P20 & P21	Site Condition	Cancelled	08-Jul-24	19-Jul-24	29-May-24	\$38,672.55	\$38,672.55
166	169R	125	137	Revision to hardware on doors 1018a, 1030b, 1165	Coordination	Approved	18-Jul-24	09-Aug-24	29-Jul-24	\$1,821.00	\$1,821.00
167	169R	125	137	Revision to soffit detail at 1064 & 1075	Coordination	Approved	22-Jul-24	22-Jul-24	14-Aug-24	\$5,908.76	\$5,908.76
168	169R	125	137	Add hot water recirculation line to washers	Coordination	Cancelled	22-Jul-24	07-Aug-24			
169	169R	125	137	Generator shore power circuit	Design Improvement	Cancelled	07-Aug-24	03-Sep-24	19-Sep-24	\$6,043.40	\$6,043.40
170	175R	130R	141	Revision to 5th floor Divisor Windows & exhaust duct	Coordination	Approved	13-Aug-24	09-Sep-24	19-Sep-24	\$20,700.61	\$20,700.61
171	171		142	Re-work roof drain above 5th floor balcony	Coordination	Approved	19-Aug-24	11-Sep-24	19-Sep-24	\$4,275.35	\$4,275.35
172	171		143	Revised - Insulation beam at temporary wall to curtainwall	Coordination	Approved	19-Sep-24	24-Sep-24	03-Oct-24	\$5,417.50	\$5,417.50
173	171		139	Credit for revisions to PRV valves from 31R135	Coordination	Approved	18-Jul-24	15-Aug-24	29-Aug-24	(\$4,964.00)	(\$4,964.00)
174	171		135	Revised - Gas detection in generator room 16011	Regulatory Change	Pending	06-Nov-24				
175	171		144	Water room drywall revision	Coordination	Approved	19-Sep-24	29-Sep-24	04-Oct-24	\$1,045.44	\$1,045.44
176	137		137	Clarification to handrail corners	Coordination	Approved	24-Jul-24				
177	138		138	Composit Slab Crack Remediation	Coordination	Approved	14-Sep-24				
178	141		141	Ductwork revisions at Chapel 1027	Coordination	Approved	12-Sep-24				
179	141		141	Revised - Location of Electrical Panel in Janitor Rooms	Coordination	Approved	01-Oct-24				
180	143		143	Revision to bulkheads at corridor 1032	Coordination	Approved	17-Sep-24				
181	144R(2)		146	Revision to balcony ceiling panels at tapered beams	Owner Requested	Approved	21-Oct-24	22-Oct-24	29-Oct-24	\$0.00	\$0.00
182	145		144R(2)	Revised (2) - Temporary link connection details	coordination	Approved	16-Oct-24				
183	146		145	Clarification to boiler breaker feeds and temp link heaters	coordination	Approved	08-Oct-24				
184	146		146	Revised rating at column 12.1.E	coordination	Approved	10-Oct-24				
185	147R		145	Reframing and hardware revision relative to 51R141R	coordination	Approved	08-Oct-24	15-Oct-24	21-Oct-24	\$1,364.66	\$1,364.66
186	147		147	Clarification to typical windows drainage	coordination	Approved	22-Oct-24				
187	181	134	147	Add Handrails to link	Architect commission	Approved	20-Nov-24	20-Nov-24	20-Nov-24	\$5,268.77	\$5,268.77
188	148		148	Clarification to shaft bottom closure location	coordination	Approved	30-Oct-24				
189	149		148	Clarification to penthouse glycol tank wiring	coordination	Approved	06-Nov-24				
190	150		149	Revision to fireplace hearth stone in 5115	coordination	Approved	19-Nov-24				
191	151		151	Cancelled - Miscellaneous Structural Clarifications	coordination	Approved	02-Apr-25	02-Dec-24	10-Dec-24	\$10,226.30	\$10,226.30
192	144R2		148	Temporary Link Connection details	coordination	Approved	15-Nov-24	02-Dec-24	10-Dec-24	\$3,942.40	\$3,942.40
193	152		149	Revisions breakers and raceway at IT Room 6003	coordination	Approved	20-Nov-24	02-Dec-24	10-Dec-24	\$3,942.40	\$3,942.40
194	153		153	Gas detection controller in generator room 6011	coordination	Approved	09-Dec-24				
195	154		153	Austco Nurse Call alert info	coordination	Approved	11-Dec-24				
196	154		154	Revised EHC location main floor phase 1	coordination	Approved	11-Dec-24	30-Jan-25	07-Feb-25	\$5,830.00	\$5,830.00
197	155	135	152	Modify alternating tread balder construction in penthouse	coordination	Approved	06-Jan-25	15-Dec-25	20-Dec-25	\$4,548.50	\$4,548.50
198	156	136	150	Temporary cladding at lounge bump-out to existing construction	coordination	Approved	06-Jan-25	30-Jan-25	13-Jan-25	\$12,562.00	\$12,562.00
199	157		151	Revision to dryer surround opening dimensions	coordination	Approved	11-Mar-25				
200	157		154	Clarification to balcony soffit heights	coordination	Approved	14-Jan-25				
201	137		154	Provide crickets back-slope insulation between ERV#1 and MUAF2	Person	Approved	15-Jan-25	30-Jan-25	07-Feb-25	\$1,650.00	\$1,650.00
202	138		155	Provide keypad locksets on Resident laundry room doors	Owner Requested	Approved	16-Jan-25	30-Jan-25	07-Feb-25	\$4,455.00	\$4,455.00
203	139		153	Cancelled - Provider range hood in gathering space kitchen 5116a	Owner Requested	Approved	11-Mar-25	30-Jan-25	07-Feb-25	\$1,670.35	\$1,670.35
204	140		159	Milkwork revisions for site coordination issues	coordination	Approved	30-Jan-25	11-Mar-25	25-Mar-25	\$1,247.07	\$1,247.07
205	1391		159	Furr-out around FA panel in Med room 1070	coordination	Approved	03-Mar-25				
206	141		160	Revised - Ceiling height in corridor 5081 and 5099	coordination	Approved	10-Feb-25	05-Mar-25	13-Mar-25	\$0.00	\$0.00
207	142		161	Revised - stainless steel count 2078	coordination	Approved	12-Feb-25	11-Mar-25	25-Mar-25	\$2,694.91	\$2,694.91
208	142		160	Revision to fireplace hearth stone in 5115	coordination	Approved	12-Feb-25	11-Mar-25	25-Mar-25	\$10,963.13	\$10,963.13
209	193R1	143	165	Revised counter support at M60 under counter fridge	coordination	Approved	12-Feb-25	08-Apr-25	15-Apr-25	\$10,963.13	\$10,963.13
210	162		162	Temporary Cladding of columns exposed to exterior in P1	coordination	Approved	25-Mar-25	25-Mar-25	25-Mar-25	\$4,923.41	\$4,923.41
211	194R1	144	163	Revision to shower floor drains for sheet flooring	coordination	Approved	01-Feb-25				
212	163		164	Modify rated wall at room 5115 to suit piping	coordination	Approved	24-Mar-25				
213	164		163	Revisions to door frame protection	coordination	Approved	01-Feb-25				
214	145		164	Revised 2: Relocate Shower room storage cabinets	coordination	Approved	25-Feb-25				
215	165		165	Cancelled/Add LCD Austco annunciator displays for nurse call in P1	coordination	Approved	15-Apr-25				
216	146		162	Clarifications on IT room 6003 panel terminations and rack equipment beacons	coordination	Approved	24-Feb-25	01-Apr-25	01-Apr-25	\$4,105.20	\$4,105.20
217	146		166	Horizontal cable management and access control data drop	coordination	Approved	03-Mar-25				
218	146		166	Drywall bulkhead control joint locations	coordination	Approved	03-Mar-25				

Board of Management Meeting

January 22, 2026

CLINICAL SERVICES – Mel Cross, RN, Director of Care

2025 was a year of significant transition, stabilization and system-level improvement within our Clinical Department, with focused efforts to align clinical practices and oversight with the requirements of the FLTCA. The year included important leadership changes, deliberate restructuring and focused efforts to strengthen clinical oversight, accountability and regulatory compliance.

Being appointed as the Director of Care March 31st, 2025 marked a key transition point for the Clinical Department. From that time forward, efforts were concentrated on assessing existing practices, addressing long-standing gaps, stabilizing leadership and frontline staff and establishing more clear accountability structures across clinical services.

Despite operating within a complex regulatory environment, meaningful progress was achieved in strengthening resident safety, improving interdisciplinary communication, enhancing infection prevention and control and reinforcing continuous quality improvement processes. The changes implemented throughout 2025 have positioned the Clinical Department to move forward with greater consistency, transparency and preparedness in 2026.

Clinical Leadership

In alignment with FLTCA requirements related to clinical oversight, leadership accountability and governance, significant changes were undertaken in 2025 to strengthen the clinical management structure and clarify roles and responsibilities.

Following the leadership change as the Director of Care, a focused review of clinical leadership roles, reporting relationships and accountabilities was conducted. This review identified opportunities to address role ambiguity, duplication of work and gaps in ownership of key clinical and regulatory functions.

The clinical leadership team focused on strengthening leadership practices and leading by example in alignment with our organizational values. These efforts have contributed to improved trust, consistency and professionalism across the department.

We have been able to strengthen clinical leadership and oversight, enhance communication and accountability and have improved leadership presence and decision-making across units. These changes have supported a more structured, compliant and transparent clinical leadership framework.

Infection Prevention and Control (IPAC)

IPAC remained a critical regulatory priority for us in 2025. Recognizing the importance of strong IPAC leadership, the department undertook targeted changes to strengthen program oversight and education capacity.

We were able to onboard a new IPAC manager in August following the retirement of our previous IPAC Manager. We also introduced an IPAC assistant / Clinical Educator role to strengthen education, auditing and staff competency and development. Our IPAC policies, procedures and surveillance practices have been overhauled to align with FLTCA and Public Health Guidelines. We have been successful in strengthening our outbreak preparedness and response processes. These initiatives have improved consistency, regulatory alignment and staff support related to IPAC practices across the home.

Quality Assurance

A significant effort was directed toward strengthening Quality Assurance and embedding a more structured quality improvement framework within clinical operations. We worked to strengthen the Quality Committee process, documentation and follow up. We made efforts to improve tracking, analysis and review of critical incidents to improve our policy and procedures within the clinical department.

Consistent with FLTCA requirements for critical incident reporting and risk management, focused efforts were undertaken in 2025 to strengthen oversight, investigation and follow-up processes. Consistency in the identification, reporting, investigation and review of critical incidents was strengthened. We also strengthened our investigation process and documentation including ensuring the prompt updating of applicable care plans which facilitate improved safety for our residents.

Statistically, we finished 2025 with 90 reported critical incidents (CIs). This is down from 122 CIs in 2024 or a 27% reduction in CIs.

Clinical Operations

Throughout 2025 efforts were made to stabilize and standardize clinical operations while addressing legacy issues that had contributed to inconsistency and risk. These efforts were aligned with the FLTCA expectations for safe, effective and resident-centered care.

We were able to review and strengthen clinical workflows, documentation practices and care planning processes. Medication management has been improved, and we targeted falls prevention and responsive behaviours with a focus of harm reduction for our residents. These actions have supported improved consistency in care delivery and more clear expectations for frontline clinical staff.

Staff Education, Competency & Workforce Stabilization

Staff competency and training in 2025 included strengthened onboarding and orientation processes, improved tracking of mandatory and role specific education, and continued efforts to stabilize frontline staffing through recruitment, retention and leadership support initiatives. We have improved our tracking and oversight of staff training and competency requirements including an increased focus on mandatory role-specific education. Clinical continues our ongoing efforts to stabilize frontline staffing through recruitment, retention and leadership support initiatives. These efforts have supported improved safety in delivery of our care, improved staff confidence and greater leadership support initiatives.

Pharmacy Services & Medication Safety

2025 saw a comprehensive Request for Proposal process take place to review our pharmacy services with a focus on medication safety, clinical support and regulatory compliance. Following this diligent review, the pharmacy services contract was renewed with CareRx. This process ensured continuity of service while reinforcing expectations related to medication management, clinical oversight and partnership in quality improvement initiatives.

Looking Ahead to 2026

The leadership transitions and system-level improvements implemented in 2025 have established a stronger foundation for clinical governance, regulatory compliance and resident safety. The Clinical Department enters 2026 with clearer accountability structures, improved oversight mechanisms and greater operational stability.

Key priorities moving forward include continued strengthening of clinical leadership and accountability; ongoing stabilization and support of the frontline workforce; further integration of quality, risk and performance data into decision-making; successful implementation of new clinical tools and system enhancements; and a sustained focus on resident safety, regulatory compliance and continuous quality improvement.

The transition into the new building represented a significant operational and clinical change in 2025. The move itself was completed successfully, and while there were expected growing pains, these were addressed through ongoing collaboration with staff and by incorporating resident and family feedback. Throughout this transition, staff demonstrated considerable resilience and adaptability, continuing to deliver safe, high-quality care while adjusting to new environments, workflows and systems. The learning opportunities identified through this process have informed refinements to clinical operations and will continue to support ongoing improvements as the home settles fully into the new space.

In addition, the Clinical Department will continue its collaboration with the research group out of Toronto to support frontline staff through initiatives focused on building

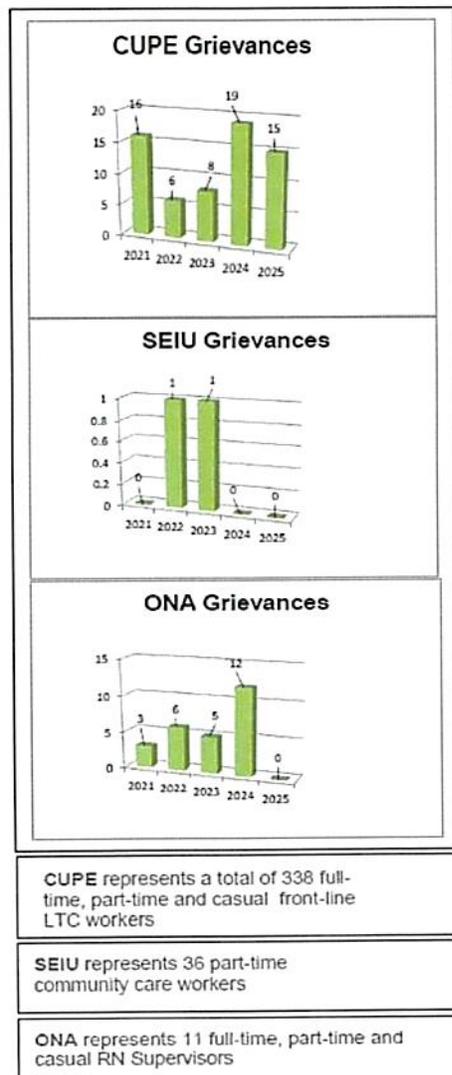
Compassionate care for life's journey.

psychological safety in long-term care through enhanced equity and trauma-informed organizational capacity. This work is intended to enhance staff resilience, promote safe and supportive work environments, and strengthen staff capacity to deliver compassionate, resident centered care in complex clinical situations.

The progress achieved in 2025 reflects a committed and disciplined approach to meeting FLTCA requirements while building a resilient, transparent and quality driven clinical program that is positioned to respond effectively to both regulatory expectations and resident needs in the year ahead.

HUMAN RESOURCES – Shani Giroux, Director of HR

LABOUR RELATIONS



KEY CHALLENGES AND OPPORTUNITIES

The persistent provincial shortage of Registered Nursing (RN) and Registered Practical Nursing (RPN) staff continues to impact our stability. Throughout 2025, we relied heavily on agency staffing to bridge critical vacancies. This practice that remains necessary for resident safety but is financially unsustainable. Consequently, recruitment and retention stands as our highest strategic priority for 2026.

On the labour relations front, we are entering a period of high activity. We are currently navigating interest arbitration with CUPE for the renewal of the collective agreement and are preparing to commence bargaining with ONA. While our SEIU agreement remains in force until March 31, 2027, our overall grievance activity remains high. We currently have three significant matters advancing to rights arbitration in 2026 and 2027, covering critical disputes regarding the Adult Day Program PSW wage enhancement, RPN Lead role redeployment, and the expansion of the Activity Assistant master schedule.

To address the growing volume and complexity of workplace accommodation requests, we have adopted a third-party medical adjudication model in December 2025. While we recognize that this shift has caused some employee apprehension regarding medical privacy, it is a necessary step to ensure an objective, expert-led process. As an employer, we lack the clinical expertise to evaluate medical necessity; this partnership provides a 'privacy firewall' that protects sensitive data while ensuring we meet our legal duty to accommodate.

The move to our new facility has been a milestone achievement for Cassellholme. However, we recognize that a transition of this magnitude brings a myriad of operational challenges. Our staff are currently navigating new job routines, caring for new residents, and mastering updated medical equipment. We understand that change on this scale can be difficult, and we remain committed to working closely with our Union partners to identify and address concerns arising from our new staffing models. We believe that both residents and staff benefit when our team is comfortable, supported, and appropriately staffed.

In addition to recruitment and retention priorities, our objectives also include :

Revitalizing Our Orientation & Onboarding Program

- Redesigning our onboarding experience to ensure new hires receive the comprehensive information and hands-on learning they need to feel confident at Cassellholme from day one. By maximizing the quality of our initial training, we provide our staff with the tools to succeed, which in turn enhances our ability to retain top talent in a competitive market.

Data and Analytics

- Transforming HR data into actionable insights to better understand and improve the employee experience. By shifting from anecdotal feedback to evidence-based metrics, we will more accurately identify staffing pressures, anticipate turnover trends to refine our onboarding, and measure the success of initiatives designed to enhance staff satisfaction, competency, and well-being.

STAFFING/STUDENTS – Tiffany Chapman, HR Coordinator

New Hires/Terminations December 2025

- ❖ **8 New Hires:** 1 RN, 3 RPNs, 1 Housekeeper, 3 PSWs
 - **Additionally Onboarded:** 2 Agency RNs and 3 Agency RPNs
- ❖ **4 Terminations/Resignations:** 1 RPN, 1 Activity Assistant, 1 RPN, 1 FSW

Vacancies as of January 16, 2026

- ❖ PSW Vacancies: 5 temp. full-time, 2 perm part-time, 9 temp part-time
- ❖ RPN Vacancies: 2 perm full-time, 3 temporary full-time, 7 permanent part-time
- ❖ Dietary Vacancies: 5 perm part-time, 3 temporary part-time
- ❖ Housekeeping Vacancies: 2 permanent part-time, 4 temporary part-time
- ❖ Activities Vacancies: 3 permanent part-time
- ❖ CSS Vacancies: 1 permanent part-time PSW, 1 temporary part-time Homemaker

Students starting in January 2026

- ❖ Near North District School Board PSW Living Classroom (group of 17 Students)
- ❖ Nipissing BScN Students (21 students)
- ❖ Canadore PN Students (7 Students)
- ❖ Canadore and CTS PSW Students starting in February

HOUSEKEEPING & NUTRITION & FOOD SERVICES – Trina Milne, Manager

Review of 2025:

Some challenges for the year have been navigating and setting up Meal Suite. The Dietary department had some challenges with replacing cooks. We have also had some challenges in housekeeping being short staffed.

Move transition- the Support Services department has been settling into their new routines in the current and new building. The 4th floor had some equipment issues at the beginning and are now resolved.

HR Status- recent interviewed and hired a new RD as the current one resigned effective January 1, 2026. During our transition to the new building, observed where we are short staffed in some areas and require creating more lines and hire more housekeepers to maintain cleanliness of the home. We also observed in the Dietary department that we need to create new lines and hire more staff to maintain operations and contingency when short staffed. We currently have 5 permanent vacancies in Dietary and 4 temporary vacancies (this week had one resign and another transfer to helping hands). Interviews have been scheduled this week for NFS. one new hire for NFS this week. We currently have 2 permanent vacancies in housekeeping and 4 temporary lines.

ACTIVITY DEPARTMENT – Mandy Gilchrist, Activities Manager

Review of 2025 – Challenges, Changes, and Overall Operations

The Activity Department experienced a year of significant change and adaptation in 2025, most notably due to the organizational move and the ongoing realities of staffing pressures in long-term care.

Operational Highlights:

- Despite the disruption and added complexity of the move, Activity staff remained optimistic, resident-focused, and flexible throughout the transition.
- Programming continued with minimal interruption, demonstrating strong commitment to residents' emotional, social, and cognitive well-being.
- Staff worked collaboratively to adapt activities to new physical spaces, learning in real time what worked well and what required adjustment.
- The department continued to offer meaningful community outings for residents, supporting autonomy, social connection, and quality of life, while maintaining Cassellholme's visible presence in the wider community.
- The trishaw bike program remained a highly valued offering during the spring to fall months, providing residents with accessible outdoor experiences and increasing positive community visibility. The program also created meaningful shared experiences for families who were able to accompany their loved ones, strengthening relationships and generating consistently positive engagement from residents, families, staff, and community members.

Challenges:

- Staffing shortages impacted scheduling, program consistency, and staff workload.
- The physical move created temporary barriers to ease of programming, including room layout, storage access, and shared space availability.
- Balancing meaningful engagement for residents while navigating fatigue and change for staff remained an ongoing challenge.

Overall, 2025 was a year marked by resilience, creativity, and care, even under pressure.

Move Transition – Activity Department Perspective

The move was a significant transitional period for the Activity Department.

- Activity staff approached the transition with a positive and solution-focused attitude, supporting residents emotionally and practically throughout the change.
- Staff were proactive in helping residents orient to new spaces and routines, recognizing that transitions can be especially difficult for residents living with dementia.
- The move highlighted the importance of purpose-built, accessible, and flexible activity spaces that are easy for staff to use and meaningful for residents.

As expected, a transition of this scale required ongoing adjustment. Staff continue to refine how spaces are used to best support inclusive, engaging, and resident-centred programming.

HR Status – Staffing Challenges and Retention

Current Staffing Status

- One (1) Day Line – Vacant
- Two (2) Evening Lines – Vacant

These vacancies place pressure on:

- Program coverage across the week
- Staff workload and scheduling flexibility
- The department's ability to consistently offer a full range of activities

Retention Challenges

- Recruitment and retention continue to be a challenge within the Activity Department, reflecting broader sector-wide pressures in long-term care.
- Evening shifts are particularly difficult to staff, impacting resident engagement during later hours.

Strengths

- Despite vacancies, the current team remains engaged, supportive of one another, and committed to residents.
- Staff morale during the move was notably positive, demonstrating a strong sense of teamwork and adaptability.

Looking Ahead – 2026 Pressures and Priorities

Anticipated Pressures

- Ongoing recruitment challenges, particularly for evening positions
- Maintaining staff well-being while vacancies remain
- Ensuring equitable activity access for residents living in two separate buildings

Program Development & Innovation

The department is actively exploring global activity models using technology to:

- Ensure inclusion of all residents across both buildings
- Reduce duplication of effort while maintaining quality engagement
- Create shared experiences that foster connection and community

This work is still in development and will require:

- Technological support and infrastructure
- Staff training and adjustment time
- Ongoing evaluation to ensure accessibility for residents with varying cognitive and physical abilities

Items for Board Awareness

The Board is asked to be aware of the following:

- Current staffing vacancies (1 day line, 2 evening lines)
- Recruitment and retention pressures within the Activity Department
- The ongoing impact of staffing shortages on program delivery
- The need for continued flexibility and support as the department refines programming across two buildings using technology

The Activity Department continues to demonstrate resilience, compassion, and innovation in the face of change. Staff navigated a major physical transition while maintaining a positive presence for residents, sustaining community engagement, and supporting one another through uncertainty. Addressing staffing challenges and supporting retention will be essential to sustaining this work into 2026, alongside continued investment in inclusive programming, community-facing initiatives, and adaptable activity spaces.

SPIRITUAL CARE/VOLUNTEER/ACTIVITY LEAD – Tracy Davis, Spiritual and Wellness Coordinator

Over the past month, my work has focused on pastoral presence, spiritual care, and support during several important transitions within the home.

A significant portion of my time has been spent supporting residents through the transition to the new building. This has included offering emotional and spiritual support, being present with residents experiencing anxiety, grief, or disorientation related to the move, and working closely with staff to ensure residents felt seen, heard, and accompanied during this period of change.

During the Christmas season, I offered a range of opportunities to support and nourish residents' spiritual and religious needs. This included, one-to-one pastoral visits, and informal conversations that allowed residents to reflect, pray, and connect with familiar traditions in ways that were meaningful to them.

I have also been supporting our co-op students as they begin reflecting on and assessing their placement experience in preparation for their return to school in late January. This has involved check-ins, guidance around learning outcomes, and helping students name skills and insights gained through their time with us.

This work continues to focus on presence, relationship-building, and supporting both residents and learners through times of transition.

COMMUNITY SUPPORT SERVICES – Cheryl Hamilton, RPN, Manager of CSS

Review of 2025:

- ❖ Had some staffing challenges throughout the year (sick leaves etc) and prolonged hospitalizations with Assisted Living client which made our number of clients fall and difficult to recover. In order to cover shifts, we had to pay out significant OT. We are now getting our AL client numbers increased again and staffing issues are resolving.
- ❖ Upon reviewing our budget from 2025, we remained in decent parameters with this
- ❖ Many changes with Ontario Health Teams and community referral sources etc.
- ❖ Much longer wait times to get clients in need of LTC placed appropriately. Crisis placements are last months before these clients are placed in LTC putting much strain and pressure on families and staff.
- ❖ New Home2LTC program launched which allows care coordinator from hospital put additional supports in place so that clients remain at home while waiting for LTC as opposed to the hospital. This new and still looking at ongoing challenges with this program and whether or not it is making an impact.
- ❖ Overall, operations are running smoothly enough and numbers of active AL clients remains around 40, Respite around 26, housekeeping around 180, Supportive Housing is at 4 clients.
- ❖ We have 23 PSW's (1 is on Maternity Leave) and 7 Homemakers (1 just returned from her Maternity Leave)

- ❖ The transition to moving to the new had the anticipated minimal impact on CSS staff given that they work in community, however our Transport Porter and Manager assisted with packing clients and moving belongings to new build for several days and assisting with feeding residents during lower staffing times.

HR:

- ❖ We lost 4 PSW staff within weeks so this created immense pressure on being able to operate, however, with staff's dedication and many overtime hours, we got through and are back to normal staffing capacity. I am very proud to say that there was no impact in client care or visits being completed!
- ❖ We are at full staffing capacity for Homemakers
- ❖ Recruitment has not been too difficult, although with our last hiring, we did not receive much interest. We received enough and were able to hire but moving forward, this may pose as a challenge as it always has.

All in all, 2025 was a successful and productive year and are hopeful to carry this same scenario into 2026!

INFECTION CONTROL – Hannah Bryant, RN, Manager of IPAC

New Information: Universal masking went into effect on Dec 19th due to current Influenza A outbreak, multiple outbreaks in the community, and numerous staff illnesses. Will re-assess universal masking in February. Most health care facilities have universal masking in place as well.

Audits: Hand hygiene audits of staff and visitors continue, resident hand hygiene audits continue, PPE audits and IPAC self-assessment audits continue.

Outbreaks:

- No outbreaks declared in October or November
- Recent outbreak: Influenza A
 - Declared Dec 9th and resolved by Dec 28th
 - 8 staff affected – 1 positive influenza case reported
 - 16 residents affected – 12 confirmed positive influenza cases
 - 1 resident death

Immunization

The collection of staff Measles immunization is ongoing.

Influenza vaccines:

- 176 residents consented and received the vaccine
- Roughly 296 staff members vaccinated (roughly 389 staff currently)

Covid vaccines:

- 136 residents consented and received the vaccine
 - Roughly 10 more residents to vaccinate (due to not being on the unit or sick)

IPAC Construction Audits

Recent audits – first floor and basement hoarding, no issues. On-going inspection to ensure IPAC preventative measures are being followed for the demolition phase. Still attending bi-weekly construction meetings.

QUALITY ASSURANCE – Kathy MacDonald, RN, Manager of Clinical Quality Assurance

From a Quality Improvement (QI) lens, several initiatives were successfully completed, creating a strong foundation for continuous improvement in 2026.

Wound Care Documentation System

In November, the home successfully launched and migrated to a new wound documentation application. This was a significant QI initiative that improves the reliability, timeliness, and usability of clinical data. The system allows for standardized documentation and secure image capturing. This enhancement supports consistency in practice and strengthens our ability to evaluate outcomes over time.

RAI-MDS / InterRAI Transition

Effective January 1st, the home successfully transitioned to the InterRAI assessment system. This initiative is foundational to the home's quality framework. This data drives how we measure up provincially and nationally (benchmarking). Accurate and timely data entry supports meaningful comparison, trend analysis, and performance measurement. Successful implementation ensures the home remains well positioned to use standardized data to inform quality improvement planning and monitor outcomes.

Falls Trends

In November, the home recorded 62 falls. Following the transition to the new building on November 30th, falls increased to 102 in December.

Environmental transitions, resident relocation are known risk factors during periods of significant change. Ongoing analysis and education will support targeted interventions and continuous monitoring as residents acclimate to their new surroundings.

2026 Quality Improvement Focus and Roadmap

The clinical leadership team is actively developing a 2026 Quality Improvement roadmap, with a deliberate focus on proactive risk identification, data driven decision making, and sustainable improvement.

Cassellholme remains committed to resident safety, quality of care, and compliance with regulatory requirements.

HEALTH AND SAFETY – Julie Pilkey, Manager of Occupational Health, Safety, and Wellness

Emergency Preparedness

As per the Fixing Long-Term Care Act, 2021, Cassellholme is required to provide annual Emergency Preparedness Training. Angie signed the annual Attestation and submitted to the Ministry on Dec 31, 2025, that all required training has been completed for 2025.

All staff have been trained on the new fire procedures and Med Sleds in the new building, as well as completing a training module on Safety 24/7. Training is ongoing with all new hires during orientation.

Fire Drills will increase, on all shifts, to provide more training to staff as we transition into the new building.

The North Bay Fire Department completed their Annual Inspection on Oct 23/25.

3 violations were noted:

1. Remove power bars powering mini-fridges and/or other high energy appliances
2. Install a bracket to hang and secure the fire extinguisher in the Penthouse
3. Remove carpet rolls and wood pieces on shelving, in close proximity to the sprinkler head in the basement carpenter shop so it is 18" clear according to the fire code.

All violations were corrected. Photos of all corrections were sent to the Fire Department. The Fire Department confirmed completion with a letter dated Dec 2/25.

Our Annual Timed Fire Drill with the North Bay Fire Department was held on Oct 29, 2025. No concerns noted.

WSIB – Staff Currently on Modified Duties, as of January 15, 2026

6 PSWs – 2 are working within compliment

1 FSW

1 CSS

Health & Safety

The next Joint Health & Safety Committee meeting will be held on Jan 28/26 @ 2:00pm
There are currently 8 worker members and 5 management members on the committee.
3 members completed their 3-year refresher training in December 2025. This is mandatory training to maintain their certification.

The Ministry of Labour completed a Workplace Violence Prevention Campaign Field Visit on Nov 5/25. The Inspector reviewed the following documents - no concerns:

- Detailed incident reports for all workplace violence incidents in the past 1-2 years
- Procedures for reporting and investigating incidents of workplace violence
- WPV policy and program (including measures and procedures for summoning immediate assistance, code whites, flagging, provision of information, creating and updating safety plans)
- Training for WPV (workplace specific, GPA, NVCI)
- Risk assessments and risk re-assessments of WPV (most recent)
- Minutes from the last 3 JHSC meetings
- Last workplace inspection

A building walk-through inspection followed the review.

One Forthwith Order was issued. A Tim Horton's cup, bottle of Pepsi and an iced coffee were observed in the medication room on Apple Street. Items were removed at time of visit. Administrator and the DOC were notified, and an email went out immediately to all registered nursing staff.

ADMISSIONS – Alysia Loyer, Resident and Family Navigator

2025 marked my first year serving as the Resident and Family Navigator at Cassellholme, and it proved to be a year of significant growth, change, and celebration for this role. Stepping into this established role during a period of major transition required adaptability, initiative, and a strong commitment to supporting residents and their families.

Throughout the year, I focused on building a solid foundation for the position while integrating myself into the daily operations of the home. With the support of the clinical team and support services team, I was able to learn about LTC and contribute meaningfully to residents and family experiences.

Vacancies fluctuated significantly throughout 2025. Upon stepping into the Resident and Family Navigator role in the spring, I focused on learning the full admissions process as well as the day-to-day workings of the home. During this period, I worked closely with families and the interdisciplinary team to begin preparations for Phase 1 of the move to the new build.

By summer 2025, the home experienced a period of stability, with nearly three consecutive weeks of no vacancies. As Phase 1 approached, I dedicated extensive time to coordinating with staff and families to ensure a smooth and well-organized transition.

Following the move, our focus shifted to rebuilding occupancy. We are currently admitting approximately 3-4 residents per week to return to an appropriate and sustainable vacancy level within the home.

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MUNICIPALITY OF CALVIN

1355 PEDDLERS DRIVE, MATTAWA ON, P0H 1V0

Tel: (705) 744-2700 • Fax: (705) 744-0309

building@calvintownhsip.ca • www.calvintownship.ca

BUILDING REPORT

MONTH: February, 2026

1. NUMBER OF PERMITS ISSUED	1
2. TOTAL MONTHLY VALUE	\$20,000
3. TOTAL FEES COLLECTED	\$105
4. TOTAL BUILDING VALUE TO DATE	\$28,000
5. TOTAL FEES COLLECTED TO DATE	\$310

COMMENTS:

Permit: 02-2026 Type: Alterations and Improvements Value: \$20,000 Fee: \$105

Note: Permit 01-2026 picked up and paid for.



SHANE CONRAD
CHIEF BUILDING OFFICIAL

Building Report

February 2026

February 02: 4 texts from property owner.

February 04: - Submitted January building report to MPAC, CMHC, and StatsCan.

- Emails and phone calls.
- Submitted January building report to council.
- Old files.
- Replaced old application form with new ones as required by MMAH

February 09: - Call from contractor to book an inspection.

February 10: - Call from property owner about Order to Comply.

February 11: - Emails and phone calls.

- Travelled to 1446 Peddlers Dr. for an inspection.
- Met with property owner and went over their building plans.
- Travelled to 3070 for an inspection.
- Issued permit 02-2026

February 18: - Emails and phone calls.

- Travelled to 3070 Peddlers Dr. for an inspection.
- Old files.

February 23: - Call from person asking about the severances on Latimer Lane

February 25: - Emails & phone calls.

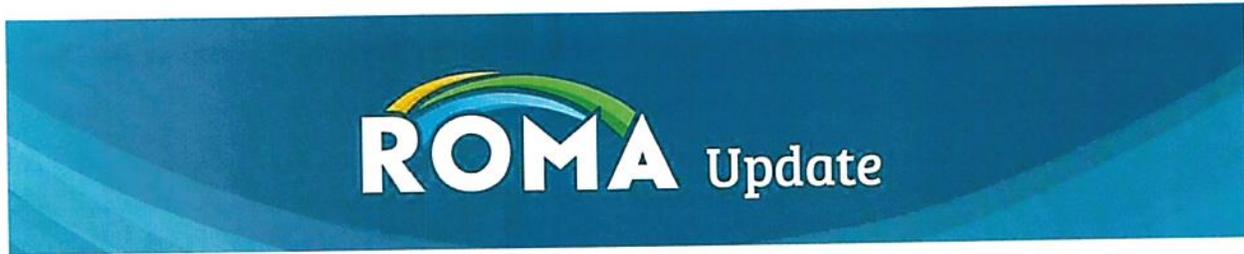
- Old files
- Chapters meeting in East Ferris.

February 27: - Call from contractor asking OBC question.

A handwritten signature in black ink, appearing to read 'Shane Conrad', written in a cursive style.

Shane Conrad CBO

Subject: ROMA 2026 Conference Recap and February Board Highlights



ROMA 2026 Conference Recap and February Board Highlights

ROMA 2026 Ontario Rural Leaders Conference – By the Numbers

The ROMA Board would like to express its gratitude to delegates, our provincial government partners, speakers, sponsors, and exhibitors, whose engagement contributed to a successful ROMA 2026 *Ontario's Rural Leaders Conference!*

The turn out and engagement at this year's event confirmed for the ROMA Board the importance that its commitment to support rural leaders in building thriving rural communities is more important than ever.

Attendance and engagement surpassed all previous attendance, and this includes a record-breaking number of delegation meetings. Thank you to all Ministers, Parliamentary Assistants, and staff who supported these important meetings.

Broadband and Connectivity in Rural Ontario: Consultations with the Canadian Radio-television and Telecommunications Commission (CRTC) Commissioner

At its February meeting, the ROMA Board discussed several items including Septic Tank Safety Awareness, the 2026 schedule of [Teeny Tiny Summits](#) (check for updates soon), and other matters facing local rural communities such as infrastructure and service delivery pressures.

Of note to ROMA members, the Board met with CRTC Commissioner Bram Abramson to discuss the connectivity challenges facing rural communities. The ROMA Board appreciates how these ongoing concerns continue to impact local service delivery, economic development, and community well-being.

- The CRTC Commissioner and ROMA encourage municipalities to intervene in relevant consultations to ensure the rural perspective is understood and considered by the CRTC. Municipalities can find open consultations and can sign up to the CRTC's mailing list . Our voices matter in CRTC decisions that determine how our communities get and stay connected.
- Warning that rural communities could be cut off if landlines are removed in areas without reliable internet or cellular coverage. ROMA called on the CRTC to talk to municipalities first, rather than making a move that could widen the digital divide. For your reference, please find the link to the letter [here](#).
- ROMA is stepping in to improve how cellular coverage is mapped by applying for intervenor status in this CRTC [consultation](#). We know many parts of rural Ontario still have dead zones, even when official maps say otherwise. The Board asks municipalities to write to the CRTC and to help us push for more accurate maps and better cell service for everyone.

The ROMA Board next meets in April when the provincial government has resumed its legislative term. Look for our update following the meeting.

Questions? Please reach out to roma@roma.on.ca.

***DISCLAIMER:** Any documents attached are final versions. ROMA assumes no responsibility for any discrepancies that may have been transmitted with this electronic version. The printed versions of the documents stand as the official record.

Rural Ontario Association (ROMA)

if you wish to Opt-Out of ROMA Surveys please [Opt Out](#)

35 University Ave Suite 800 | Toronto, ON M5H 3B7 CA

9.

**ADMINISTRATIVE
MATTERS**

February 24, 2026

Ms. Donna Maitland
CAO
1355 Peddlers Drive
Municipality of Calvin, RR #2
Mattawa, ON P0H 1V0

Dear Ms. Maitland,

Re: Cassellholme 2026 Municipal Operating Levy

On December 4, 2025, the Cassellholme Board of Management approved the 2026 Operating Budget. On February 24, 2025, the Board approved the 2026 apportionment statistics, which will apply to the operating levy for Cassellholme East Nipissing District Home for the Aged.

This operating budget includes a 0% increase to the municipal levy over the amount levied for 2025. Note, that while the overall operating levy has not changed, your municipality's apportionment will fluctuate based on its apportionment statistics.

December 4, 2025 - Resolution No. 132-25

"That the Board approve Cassellholme's 2026 Operating Budget, as presented."

Moved by: Michelle Lahay (Municipality of Mattawan)

Seconded by: Robert Corriveau (Township of Papineau-Cameron)

February 24, 2025 - Resolution No. 015 -26

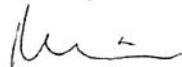
"That the Board approve the 2026 apportionment statistics for calculating the Cassellholme municipal levy, as presented"

Electronic vote via e-mail, in-favor: Peter Chirico, Jim Bruce, Michelle Lahay,

Robert Corriveau, Dave Mendicino

Attached is Schedule A - Levy Apportionment noting each municipality's portion. This is the Operating Levy Only and does not include any Capital Levies.

Sincerely,



Dave Mendicino, Cassellholme Board Chair

CC: Mayor Richard Gould

Schedule A - Levy Apportionment

Budget Period 2026

Total Levy - 2026 3,343,402

Municipality	Apportionment Rate	2026 Operating Levy	12 Monthly Payments - Jan - December 15th,		Total Levy Requested
			2026		
North Bay	79.040%	2,642,620	220,218.33		2,642,619.96
East Ferris	7.904%	264,270	22,022.50		264,270.00
South Algonquin	3.256%	108,862	9,071.83		108,861.96
Bonfield	3.248%	108,579	9,048.25		108,579.00
Papineau-Cameron	1.743%	58,290	4,857.50		58,290.00
Chisholm	1.674%	55,979	4,664.91		55,978.92
Calvin	1.466%	49,019	4,084.91		49,018.92
Mattawa	1.341%	44,821	3,735.08		44,820.96
Mattawan	0.328%	10,962	913.50		10,962.00
Total	100.000%	3,343,402	278,616.81		3,343,401.72
Check				3,343,401.72	

FIR Information Used

Municipality	2024		Total	Apportionment	Share of Operating Levy
	Phased-In Taxable Assessment (Wtd. & Disc CVA)	Phased-In PIL Assessment (Wtd. & Disc CVA)			
North Bay	6,826,899,940	255,225,040	7,082,124,980	79.040%	2,642,620
East Ferris	707,134,391	1,101,000	708,235,391	7.904%	264,270
South Algonquin	281,610,861	10,134,196	291,745,057	3.256%	108,862
Bonfield	289,868,817	1,119,093	290,987,910	3.248%	108,579
Papineau-Cameron	155,120,232	1,095,475	156,215,707	1.743%	58,290
Chisholm	149,975,842	45,204	150,021,046	1.674%	55,979
Calvin	128,356,972	3,013,201	131,370,173	1.466%	49,019
Mattawa	119,064,771	1,054,850	120,119,621	1.341%	44,821
Mattawan	28,342,698	1,034,180	29,376,878	0.328%	10,962
	8,686,374,523	\$ 273,822,239	\$ 8,960,196,762	100.000%	\$ 3,343,402

9.2

APPLICATION FOR CONSENT

The Planning Act, Section 53(2), Ontario Regulation 197/96 as amended

1.0 APPLICANT INFORMATION

Complete the information below. All communication will be directed to the Primary Contact with a copy to the Owner.

1.1 Name of Owner(s). An owner's authorization is required in Section 8, if the applicant is not the owner.

Name of Owner GILLES LAVIGNE	Home Telephone No. 705-698-9880	Business Telephone No.
Address 238 Highway 1630, MATTAWA, ON	Postal Code R0H 1V0	Fax No.
Email glavigne223@gmail.com		Cell No. 705-698-9880

1.2 Agent/Solicitor/Applicant: Name of the person who is to be contacted about the application. If different than the owner. (This may be a person or firm acting on behalf of the owner. See Section 8)

Name of Contact Person/Agent PAUL GOODRIDGE - GGPS LTD	Home Telephone No.	Business Telephone No. 705-493-1770
Address SUITE 1-490 MAINT. N. NORTH BAY, ON	Postal Code R1B 1B5	Fax No.
Email: paulgoodridge@ggpsltd.com		Cell No. 705-493-1770

1.3 Indicate to whom correspondence is to be sent (check one please)
 Owner Authorized Agent Solicitor

2.0 LOCATION OF THE SUBJECT LAND (COMPLETE APPLICABLE BOXES IN 2.1)

2.1 Municipal Address (mailing address) 238 Highway 1630, MATTAWA, ON			Postal Code R0H 1V0
Concession Number(s) 8	Lot Number(s) BY LOTS 16 & 17	Registered Plan No.	Lot(s)/Block(s)
Reference Plan No. 362-10402	Part Number(s) PART OF PART 1, ALL OF PART 2	Parcel Number(s) PIN 49110-0052 -0028	Former Township: CALVIN
Assessment Roll No. 4822-000001-34500-0000 & 4822-000001-34400-0000			

3.0 PURPOSE OF APPLICATION	
3.1	Type and Purpose of the proposed transaction (check appropriate space): <input checked="" type="checkbox"/> Creation of a new lot (2) <input type="checkbox"/> Addition to a lot <input type="checkbox"/> Right-of-way <input type="checkbox"/> Easement <input type="checkbox"/> Other purpose (please specify)
3.2	Name of person(s), if known, to whom land or interest in land is to be transferred, leased or changed: TO BE LISTED FOR SALE
3.3	If a lot addition, identify/describe the lands to which the parcel will be added (Also illustrate on the required sketch):

4.0 DESCRIPTION OF SUBJECT LAND AND SERVICING INFORMATION	
4.1 Lands to be Severed	
Frontage(m): S1 200.3m S2 354.1m Depth (m): S1 ±80m AVERAGE S2 ±110m AVERAGE Area (hec/acre): S1 2.3± ha S2 7.7± ha	Existing Use: VACANT Proposed Use: VACANT - RURAL RESIDENTIAL Existing Buildings/Structures: NIL Proposed Buildings/Structures: 2 RURAL RESIDENTIAL USES DWELLING OR COTTAGE
4.2 Lands to be Retained	
Frontage(m): ±450m Depth (m): ±60m AVERAGE Area (hec/acre): 3.4 ha ±	Existing Use: RURAL RESIDENTIAL Proposed Use: " " Existing Buildings/Structures: 1 TRAILER Proposed Buildings/Structures: 1 DWELLING

4.3 Are there any easements or restrictive covenants affecting the subject lands? Yes No
 If yes, please describe the easement or covenant and its effect.

TCPL EASEMENTS IN SEVERED 2.

4.4 Type of Access (Check appropriate box and state road name):

Severed	Retained	
<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Provincial Highway (#):
<input type="checkbox"/>	<input type="checkbox"/>	Municipal Road, Maintained Year Round:
<input type="checkbox"/>	<input type="checkbox"/>	Municipal Road, Seasonally Maintained:
<input type="checkbox"/>	<input type="checkbox"/>	County/District Road (#):
<input type="checkbox"/>	<input type="checkbox"/>	Private Road:
<input checked="" type="checkbox"/>	<input type="checkbox"/>	Right-of-way: (SHARED MTO ENTRANCE)
<input type="checkbox"/>	<input type="checkbox"/>	Water Access:

4.5 If located on a Municipal Road or Provincial Highway, is there an existing Municipal Road or Provincial Highway approved entrance to the proposed severed lot? Yes No

SHARED ENTRANCE APPROVED - PERMIT WILL BE ISSUED SUBSEQUENT

If no, please indicate on sketch, location of proposed entrance for Public Works Manager's inspection purposes.

4.6 If located on water:

- a) What is the name of the water body? CROOKED CHUTE LAKE.
- b) Describe the location of parking and docking facilities to be used and the distance from the subject lands. Indicate whether parking is public or private

VEHICULAR ACCESS FROM HWY 630

4.7 Water Supply for Retained land shall be provided by:

<input type="checkbox"/>	Municipal piped water	<input checked="" type="checkbox"/>	Privately owned & operated individual wells for each lot
<input type="checkbox"/>	Privately Owned and Operated Communal Well	<input type="checkbox"/>	Other (specify, e.g., lake, bottled):

4.8 Water Supply for Severed Parcel(s) shall be provided by:

<input type="checkbox"/>	Municipal piped water	<input checked="" type="checkbox"/>	Privately owned & operated individual wells for each lot
<input type="checkbox"/>	Privately Owned and Operated Communal Well	<input type="checkbox"/>	Other (specify, e.g., lake, bottled):

4.9 Sewage Disposal for Retained land shall be provided by:

<input type="checkbox"/>	Municipal sanitary sewers	<input checked="" type="checkbox"/>	Privately owned individual septic system for each lot
<input type="checkbox"/>	Privately owned communal collection	<input type="checkbox"/>	Other (specify):

If the application would permit development on privately owned and operated individual or communal septic systems, and more than 4,500 litres of effluent produced per day as a result of the development being completed, a servicing options report and a hydrogeological report is required.

Title and date of servicing options report and/or hydrogeological report:

4.10 Sewage Disposal for Severed Parcel(s) shall be provided by:	
<input type="checkbox"/> Municipal sanitary sewers	<input checked="" type="checkbox"/> Privately owned individual septic system for each lot
<input type="checkbox"/> Privately owned communal collection	<input type="checkbox"/> Other (specify):
If the application would permit development on privately owned and operated individual or communal septic systems, and more than 4,500 litres of effluent produced per day as a result of the development being completed, a servicing options report and a hydrogeological report is required.	
Title and date of servicing options report and/or hydrogeological report:	
4.11 Storm Drainage (Indicate the proposed storm drainage system)	
<input type="checkbox"/> Storm Sewers	<input type="checkbox"/> Ditches
<input checked="" type="checkbox"/> Swales	<input checked="" type="checkbox"/> Other (please state) <i>NATURAL TOPOGRAPHY</i>
4.12 Other Services (Check if the service is available)	
<input checked="" type="checkbox"/> Electricity	<input checked="" type="checkbox"/> School Bussing
<input type="checkbox"/> Garbage Collection	

5.0 LAND USE AND HISTORY OF THE SUBJECT LAND	
5.1	Has the subject land ever been the subject of an application for approval of a plan of subdivision or a consent under the Planning Act? Yes <input type="radio"/> No <input checked="" type="radio"/> Unknown <input type="radio"/> If Yes and if known, provide below, the application file number and the decision made on the application.
5.2	Has any land been severed from the parcel originally acquired by the current owner of the subject land? Yes <input type="radio"/> No <input checked="" type="radio"/> Unknown <input type="radio"/> If yes and if known, indicate previous severances on the required sketch and supply the following information for each lot severed. Date of transfer: Name of Transferee: Land use of parcel:
5.3	Has any land been severed from the parcel by the prior owner(s)? Yes <input type="radio"/> No <input checked="" type="radio"/> Unknown <input type="radio"/> If yes and if known, please provide below any names & if possible, current addresses of prior owners of which you may be aware:
5.4	Did the current owner acquire the subject land as a result of a consent (i.e. was a lot severed and transferred to the current owner)? Yes <input type="radio"/> No <input checked="" type="radio"/> If yes, prior owner should be noted in 5.3 above.
5.5	Current Zoning (Specify zone symbol): <i>RURAL</i>
5.6	Current Official Plan Land Use Designation: <i>RURAL</i>

5.7 Is the subject land currently the subject of a proposed official plan or official plan amendment that has been submitted for approval? Yes No If yes, specify the file number and status of the application:

5.8 If the subject lands are the subject of any other application under the *Planning Act*, please fill out required fields on page 1.

5.9 Has the property ever been subject to an application under the *Planning Act*? Yes No
 If the answer was yes, please indicate the file number and status of the application:

Has any land been severed from the parcel originally acquired by the owner of the subject land? Yes No
 If the answer was 'yes', please indicate the date of the transfer, the name of the transferee and the uses of the severed land:

5.10 Is the application consistent with policy statements issued under subsection 3(1) of the *Planning Act*?
 Yes No If yes, please explain how the application is consistent with the Provincial Policy Statement, reference section numbers:
ORDERLY, LIMITED RURAL DEVELOPMENT

5.11 Land Use Features		
ARE THERE ANY OF THE FOLLOWING USES OR FEATURES ON THE SUBJECT LANDS AND/OR WITHIN 500 METRES OF THE SUBJECT LANDS	ON THE SUBJECT LANDS	WITHIN 500 METRES OF SUBJECT LANDS
An agricultural operation (any livestock facility, occupied or vacant, including manure storage). If yes, please submit a Minimum Distance Separation (MDS) calculation with application (<i>contact Secretary Treasurer for More Information</i>)	<input type="checkbox"/>	<input type="checkbox"/>
A landfill site (active or non-operating)	<input type="checkbox"/>	<input type="checkbox"/>
A sewage treatment plant or waste stabilization pond	<input type="checkbox"/>	<input type="checkbox"/>
A Municipal or Federal Airport (including an aerodrome)	<input type="checkbox"/>	<input type="checkbox"/>
A municipal wellhead within 1000 m	<input type="checkbox"/>	<input type="checkbox"/>
An operating mine site within 1000 m (specify mine site)	<input type="checkbox"/>	<input type="checkbox"/>
A rehabilitated or abandoned mine site or mine hazards	<input type="checkbox"/>	<input type="checkbox"/>
An operating pit within 150 m or quarry within 500 m.	<input type="checkbox"/>	<input type="checkbox"/>
Any industrial use	<input type="checkbox"/>	<input type="checkbox"/>
Provincial Park or Crown Lands	<input type="checkbox"/>	<input type="checkbox"/>
An active or abandoned rail line and/or trail	<input type="checkbox"/>	<input checked="" type="checkbox"/>
A natural gas or petroleum pipeline	<input checked="" type="checkbox"/>	<input type="checkbox"/>
A floodplain	<input type="checkbox"/>	<input type="checkbox"/>
Significant wildlife habitat and/or significant habitat of Species at Risk (including but not limited to endangered and threatened species)	<input type="checkbox"/>	<input type="checkbox"/>
Fish habitat	<input type="checkbox"/>	<input type="checkbox"/>

A contaminated site	<input type="checkbox"/>	<input type="checkbox"/>
Utility Corridor, electricity generating station, transformer (high voltage electric transmission line)	<input type="checkbox"/>	<input type="checkbox"/>
An active railway line, railway yard or Provincial Highway	<input type="checkbox"/>	<input checked="" type="checkbox"/>

5.12 Is there a Provincially Significant Wetland (Class 1, 2 or 3) on or within 120 metres of the subject lands?

Yes No

5.13 Do the subject lands contain any known cultural heritage, archaeological resources and/or areas of archaeological potential?

Yes No Unknown

5.14 If yes to 5.13, does the application propose to develop lands within the subject lands that contain known cultural heritage, archaeological resources and/or areas of archaeological potential?

Yes No Unknown

Note: If yes to 5.13 or 5.14, please contact the Ministry of Tourism and Culture to determine the need for any additional information or reports.

5.15 a) Has there been an Industrial Use, Commercial Use or an Orchard, on the subject lands or adjacent lands?

Yes No Unknown

b) If yes, specify the use(s):

c) Has the grading of the subject lands been changed by adding/removing earth or other material(s)?

Yes No Unknown

d) Has a gas station been located on the subject lands or adjacent lands at any time?

Yes No Unknown

e) Has there been petroleum or other fuel stored on the subject land or adjacent lands?

Yes No Unknown

f) Is there any reason to believe the subject lands may have been contaminated by former uses on the site or adjacent lands?

Yes No Unknown

g) If yes to any of 5.15 a) to f), has an Environmental Site Assessment (ESA) been conducted under the Environmental Assessment Act or has a Record of Site Condition (RSC) been filed?

Yes No Unknown

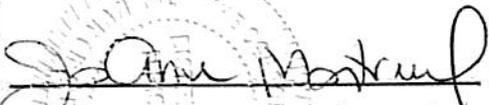
6.0 OTHER INFORMATION

6.1 Is there any other information that you think may be useful to the East Nipissing Planning Board or other agencies in reviewing this application? If so, explain below or attach a separate sheet if necessary.

7.0 AFFIDAVIT OR SWORN DECLARATION

Declaration for the prescribed information: I (we) Paul Goodridge of the Municipality of CANADIAN in the DISTRICT of PARRY SOUND make oath and say (or solemnly declare) that the information contained in this application is true and that the information contained in the documents that accompany this application is true. Furthermore, I (We) agree to allow the Municipality, its employees and agents to enter upon the subject land for the purpose of conducting a site inspection that may be necessary to process the application.

Sworn (or Declared) before me at the Municipality of Mattawan in the DISTRICT of Nipissing, this 23rd day of FEBRUARY, 2026


Commissioner of Oaths (include stamp below)


Signature of Applicant/Solicitor or Authorized Agent

8.0 AUTHORIZATION (if applicable)

If the applicant is not the owner of the land that is the subject of this application, the written authorization of the owner that the applicant is authorized to make the application must be included with this form or the authorization set out below must be completed. I GILLES LAVIGNE, am the owner of the land that is the subject of this application for consent and I authorize PAUL GOODRIDGE OF GGPS LTD. to make this application on my behalf.

Signature of Owner Gilles Lavigne Date JULY 31, 2025

AGREEMENT TO INDEMNIFY

The applicant hereby agrees to indemnify and save harmless the East Nipissing Planning Board from all costs and expenses that the Board may incur in connection with the processing of the applicant's application for approval under the Planning Act. Without limiting the foregoing, such costs and expenses will include all legal, engineering, planning, advertising and consulting fees and charges incurred or payable by the Board to process the application together with all costs and expenses arising from or incurred in connection with the Board being required, or...

requested by the applicant, to appear at the hearing of any appeal to the Local Planning Appeal Tribunal from any decision of the Board, as the case may be, approving the applicant's application.

The applicant acknowledges and agrees that if any amount owing to the Board in respect of the application is not paid when due, the Board will not be required to process or to continue processing the application, or to appear before the L.P.A.T. in support of a decision approving the application until the amount has been paid in full. The applicant further acknowledges and agrees that any amount owing by the applicant to the Municipality is, when due, a debt of the applicant and the Board may, in addition to any other remedies available to it at law, recover the amount owing together with interest from the applicant by action.

JULY 31, 2025

Date

GILLES LAVIGNE

Signature of Owner

GILLES LAVIGNE

Owner's Name: Printed

Personal information collected on this form is collected under the authority of the Planning Act, R.S.O. 1990, as amended and will be used to assist in making a decision on this matter. All names, Addresses, opinions and comments will be made available for public disclosure.

Questions Regarding this collection should be forwarded to:

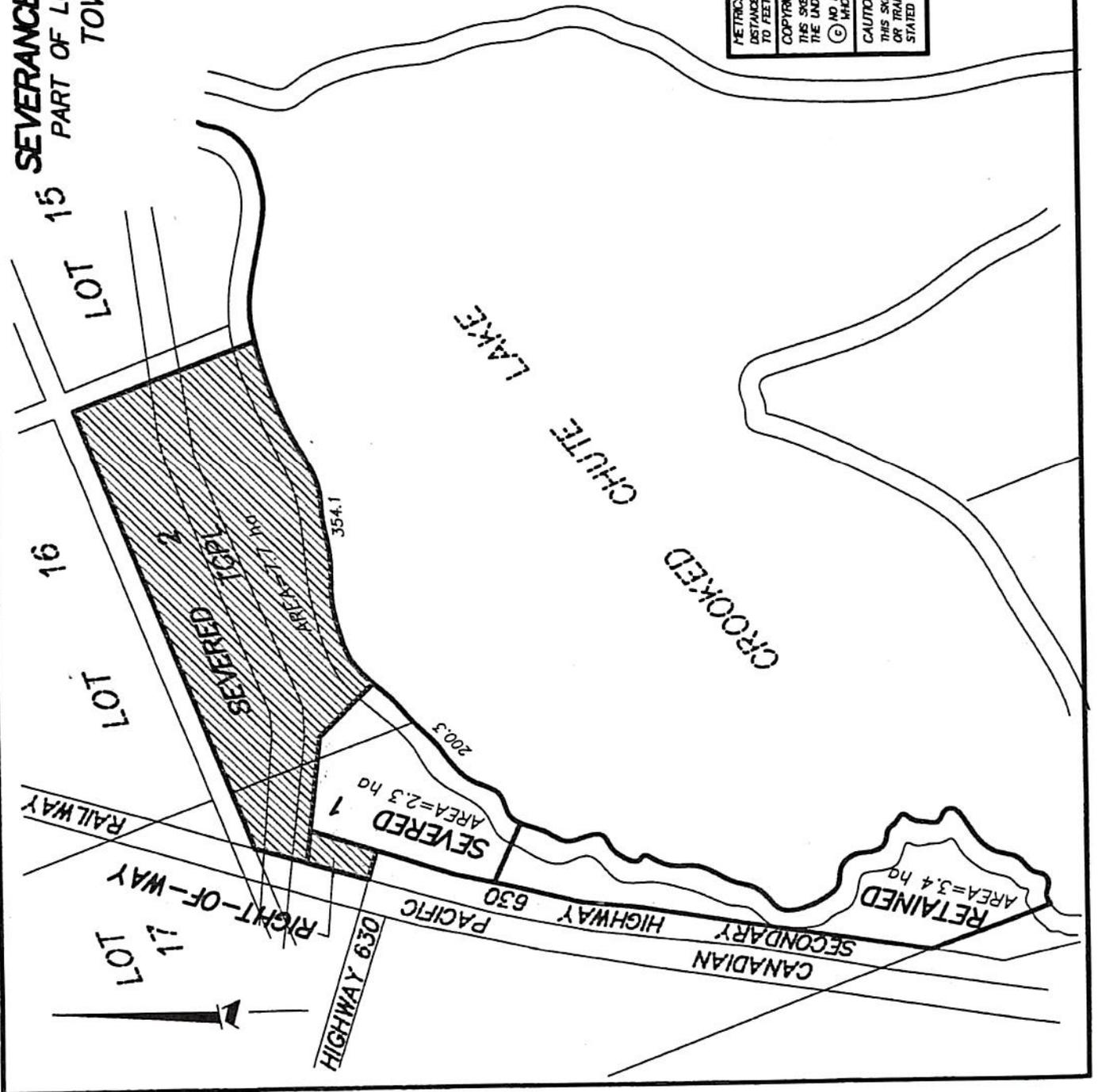
Secretary of the East Nipissing Planning Board _____, Ontario _____,

Phone: _____.

- 11.1 All information requested in this form is mandatory and is either prescribed under Ontario Regulation 197/96 as amended or is required by the Committee of Adjustment.
- 11.2 If an application is deemed to be incomplete, it will be returned, and the time period referred to in subsection 53 (14) of the *Planning Act* for an appeal to the Ontario Municipal Board for failure to make a decision does not begin.
- 11.3 Please indicate on the enclosed key map, the location of the subject property.
- 11.4 In order to enable the required personnel to inspect the property, please provide on Page 10, clear & concise directions to the subject land. If property is not located on a highway or municipal road, please provide a sketch below or on the reverse. Please note it is very important that the directions are adequate. If the inspectors are unable to locate the subject lands because of poor directions, your application may be delayed.
- 11.5 It is required that two (2) copies of the application along with the prescribed fee be filed with the Secretary Treasurer of the _____ of _____ accompanied by the prescribed fee in cash or by cheque payable to the _____ of _____.

SEVERANCE CONSENT APPLICATION
PART OF LOTS 16 & 17, CONCESSION 8
TOWNSHIP OF CALVIN

SCALE: 1 : 5000



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GOODRIDGE GOULET
PLANNING & SURVEYING LTD.
 ONTARIO LAND SURVEYOR - LAND USE PLANNER - DEVELOPMENT CONSULTANT
 UNIT 1 - 480 MAIN STREET EAST, NORTH YORK, ON M2H 1B5
 753-943-1773 paul.goodridge@gogoulet.com

DATE	FILE	OFFICE	FILE
02/23/2006	814/15/01	A. GOODRIDGE	8117-02

Public Notice of Re-Application for Consent

Clause 53(5) (a) of the Planning Act

The East Nipissing Planning Board has received the following consent re-application:

Application No: 2025-09

Applicant: Gilles Lavigne

Agent: Paul Goodridge – GGPS Ltd.

Subject Lands: 238 Highway 630

Purpose: Creation of two new lots and a right-of-way

See Attached Sketches

Other Applications

Inquires and written submission about the applications can be made to JoAnne Montreuil, Secretary of the East Nipissing Planning Board, PO Box 31, Mattawa ON P0H 1V0 Telephone (705) 825-2523 or, by email: admin@enpb.ca

The meeting to hear the applications will be on **March 23, 2026 at 5:30 pm, at the Municipality of Mattawan Hall located at 947 Hwy 533, Mattawa ON.**

Need to Make Submissions:

If a person or public body that files an appeal of the decision to the East Nipissing Planning Board, in respect of the proposed consent does not make written submissions to the Board, before the Board give or refuses to give a provisional consent, the Local Planning Appeal Tribunal may dismiss the appeal.

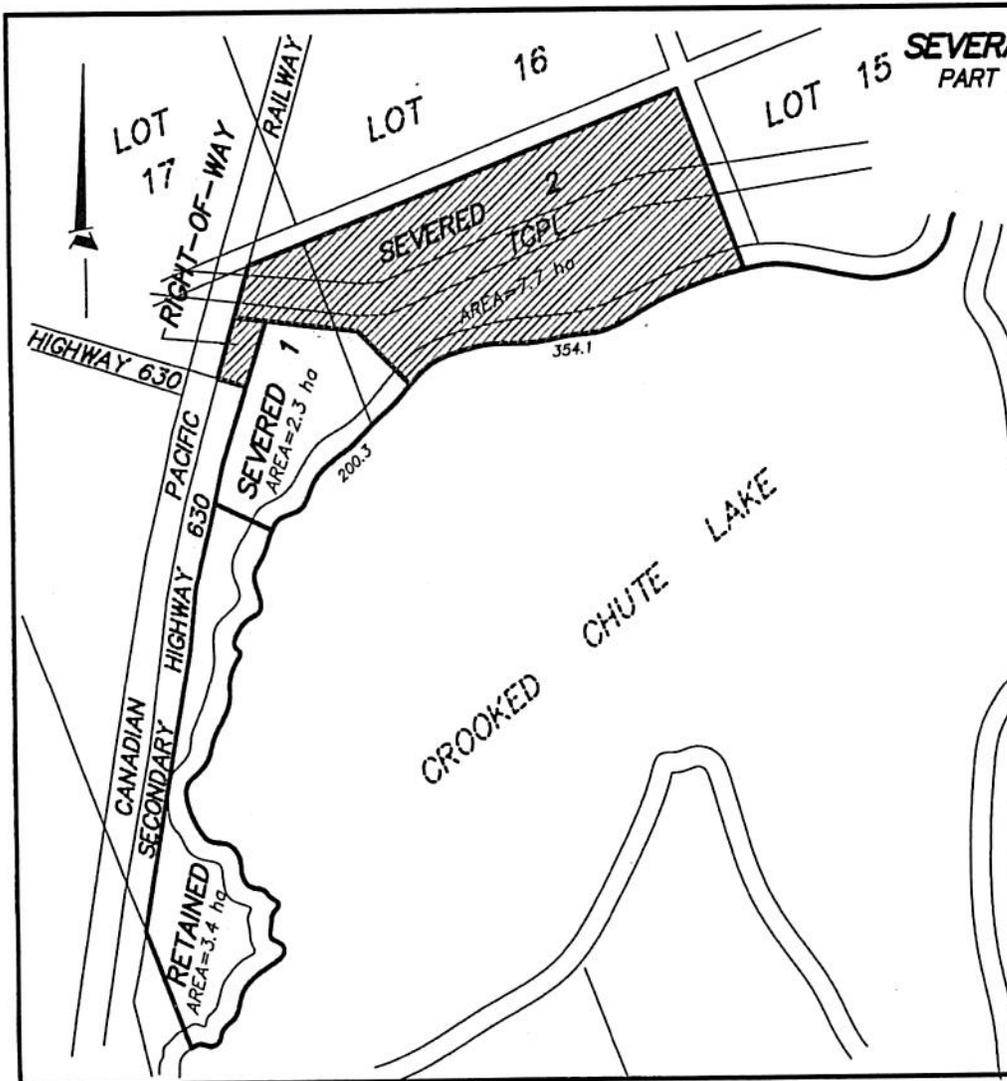
Requesting Notice of Decision:

Any person or public body may appeal a decision of the East Nipissing Planning Board, not later than 20 days after the notice of decision is given. If you wish to be notified of the decision of the Board, in respect to the proposed consent, you must make a written request to the Board at the address above.

Getting Additional Information:

Additional information about the application is available by contacting the numbers listed above.

SEVERANCE CONSENT APPLICATION
 PART OF LOTS 16 & 17, CONCESSION 8
 TOWNSHIP OF CALVIN
 SCALE: 1 : 5000



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GOODRIDGE GOULET
PLANNING & SURVEYING LTD.
 ONTARIO LAND SURVEYOR - LAND USE PLANNER - DEVELOPMENT CONSULTANTS
 UNIT 1 - 480 MAIN STREET EAST, NORTH BAY, ON N1B 1B5
 705-963-1770 paul.goodridge@goodridgo.com

DATE	FILE	OFFICE	FILE
09-25-2009	8744909	A. GOODRIDGE	8744-09

CAO

From: East Nipissing Planning Board <admin@enpb.ca>
Sent: February 24, 2026 9:33 PM
To: CAO
Subject: Revised Lavigne File 2025-09 application & revised public notice
Attachments: Lavigne File 2025-09 revised application.pdf; Lavigne File 2025-09 revised Public Notice.pdf

Good morning Donna,

Attached is the revised application Lavigne File 2025-09 to be presented to your Council for comments. Please provide your comments no later than March 20, 2026. Please post the attached revised Public Notice on your Public Notice board & on your web page.

Thank you,

JoAnne Montreuil,
Secretary Treasurer,
East Nipissing Planning Board

CAO

Subject: FW: Revised Lavigne File 2025-09 application & revised public notice

From: CAO
Sent: February 26, 2026 9:53 AM
To: East Nipissing Planning Board <admin@enpb.ca>
Subject: FW: Revised Lavigne File 2025-09 application & revised public notice

Good morning, After review of the Lavigne File 2025-09 I have no concerns. Thanks.

Jordan Whalley
Fire Chief
Calvin Fire Department
Corporation of the Municipality of Calvin
1355 Peddlers Dr., R.R.#2, Mattawa, ON. P0H 1V0
Ph: 705-744-2700 | Fax: 705-744-0309
Firedept@calvintownship.ca



CAO

From: Public Works
Sent: February 26, 2026 1:09 PM
To: East Nipissing Planning Board
Cc: CAO
Subject: Comments from Public Works Department RE: Lavigne 2025-09
Attachments: Comments Public Works Department-File 2025-09-Lavigne.docx

Good afternoon,

Please find the attached comments for Lavigne 2025-09

Thank you,

Ann Carr, Dipl.M.A.
Public Works Superintendent
Corporation of the Municipality of Calvin
1355 Peddlers Dr., R.R.#2, Mattawa, ON. P0H 1V0
Ph: 705-744-2700 | Fax: 705-744-0309
publicworks@calvintownship.ca



Notice of Collection/Use/Disclosure: All information about municipal services is collected in accordance with the *Municipal Act, 2001*, under s.8 and for Council's purposes under s.239(1) and may be used in Council deliberations, and disclosed in full, including email, names, opinions and addresses to other persons requesting access to records, or as part of a public agenda. All information submitted to the municipality is subject to the Municipal Freedom of Information and Protection of Privacy Act (MFIPPA). Questions about this notice of collection should be directed to the Clerk's Office (705) 744-2700.

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Municipality of Calvin

1355 Peddlers Drive
Mattawa, Ontario
P0H1E0

PUBLIC WORKS DEPARTMENT

February 23, 2026

RE: Lavigne 2025-09

Applicant: Gilles Lavigne

Concession 8 Part Lots 16 and 17 36R-10402, Municipality of Calvin

East Nipissing Planning Board:

Thank you for the opportunity to comment on the application for consent your file Lavigne 2025-09. The following provisions were used to determine the access to the lands described in the application for the purpose of consent.

Access from a Year-Round Maintained Road

Highway 630 meets the requirement for access from a year-round maintained road. The Municipality of Calvin has no jurisdiction over entrance permissions from Highway 630.

Conclusion:

The Ministry of Transportation has jurisdiction of Highway 630; therefore the East Nipissing Planning Board does not require comment from the Public Works Superintendent from the Municipality of Calvin.

Thank you for reaching out to the Municipality to ensure comment from the department of Public Works.

Ann Carr

Public Works Superintendent – Municipality of Calvin



Corporation of the Municipality of Calvin

REPORT TO COUNCIL

From: Councillor Moreton

For presentation at the March 10, 2026 Council Meeting

Re: Attendance at meetings

PURPOSE:

The purpose of this report is to present proposed amendments to Procedural By-law No. 2025-49 and related by-laws such as By-law No. 2020-016 to establish annual limits on electronic attendance and proxy voting, and to repeal or update outdated provisions respecting electronic meeting protocols

BACKGROUND:

Electronic attendance at Council meetings was implemented as a result of COVID-19 when in-person participation was prohibited by law. This is no longer the case.

Procedural By-law No. 2025-49 (Section 1.11) permits Council members to attend all meetings, including closed sessions, by electronic means.

Procedural By-law No. 2025-49 (Section 2.18) permits proxy voting without limiting the number of times per year a councillor may exercise this option.

By-law No. 2020-016, being a by-law to adopt a protocol and best practices for electronic meetings for the Municipality of Calvin, is repetitive in that it duplicates provisions contained in the Procedural By-law and is outdated in areas where it addresses other matters governed by the current Procedural By-law;

ANALYSIS:

There are many benefits to attending Council and committee meetings in -person and capping electronic participation at these meetings. Such as:

1. Preserving In-Person Governance

Municipal councils traditionally operate as in-person deliberative bodies. Face-to-face interaction:

Improves debate quality and engagement

Enhances collaboration and trust among members

Reduces misunderstandings that can arise virtually

A cap reinforces that electronic attendance is an accommodation — not the default.

2. Accountability and Public Confidence

Regular in-person attendance:

Increases visibility and accessibility

Strengthens public trust

Unlimited remote attendance may create a perception of reduced accountability and community representation.

3. Meeting Integrity and Security

Particularly in closed sessions, electronic participation can raise concerns about:

Confidentiality risks

Unauthorized recording

Difficulty verifying who is present off-camera

Limiting use helps manage those risks.

4. Equity Among Members

If some councillors routinely attend remotely while others attend in person, it may create:

Uneven participation dynamics

Perceived unfairness in workload or accessibility

A cap creates consistent expectations.

5. Reinforcing Proxy Voting Limits

If proxy voting is also limited, aligning electronic attendance limits ensures that:

Council members cannot routinely avoid physical presence

Decision-making remains anchored in active participation

My recommendation to Council is as follows:

- Limit the number of meetings any council member may attend electronically to 5 per calendar year
- Limit the number of proxy votes to match the number of electronic meetings permitted per calendar year (5)
- Provide that, in the event of a declared emergency, natural disaster, public health emergency, or other circumstance that prevents or restricts in-person meetings, electronic attendance may be permitted without limitation for the duration of such emergency;
- That no member of council participate in closed meetings electronically
- That staff be directed to bring back changes to impacted by-laws accordingly

Submitted by: Councillor Moreton



Calvin Fire Department 1238 Peddlers Dr Calvin Township, Ontario 705-744-2291

Submitted for Council Meeting: March for the month of February 2026

Department Volunteer Status

# Active Personnel 15	# Resignations since last report to Council	New applicant(s) (application attached for Council approval) Name(s):
Jordan Whalley Chayse Walls OJ Keown Jason Gienow Brandon Apps Steve Meecham Codey Beaumont Tyler Wright Liam Maxwell Bill Moreton Andres Barahona Blair Grove Les Whalley Wayne Brown Steve Walls	Chief Deputy Chief Assistant Chief Captain Captain Firefighter FPO Safety Officer Public Relations Officer Dispatch/Station Officer Firefighter Engineer Engineer Engineer Engineer	0

Incidents Attended -

The month of February at the time of this report - 1 call Medical

What we have been up to -

Each Thursday night meetings from 7-9 consist of a brief meeting and then crews participate in a 2-hour training session on various topics related to Fire Fighter 1&2 with skills testing to evaluate their understanding of each skill.

We have worked hard on organizing training documentation, also working with the AS&E to have 3 more of our members certified to NFPA 1001.

The Firefighters held our annual Family Day event at the Municipal rink, with skating, sliding, UTV rides, BBQ, bonfire, and hot chocolate for activities. We had a great turnout and a lot of fun!

CFD has been going door to door, interacting with residents, answering questions they may have about fire safety at their homes and handing out information packages. It has been rewarding to interact with the residents and helps our members plan for possible emergencies.

CFD has also received funding from the 2025-2026 Fire protection grant in February, we have purchased 4 sets of bunker gear and helmets to better protect our members. We also purchased EV fire blankets to reduce the environmental impact electric vehicle fires can have on the municipality.

Department Training -

Course/Training Name	Who is required to complete (all, specific role etc.)	# of Active Volunteers who have completed	Comments re training plan this calendar year to meet requirements (method of delivery/where/when)
First Aid and CPR/ BLS	All firefighters are required to do recertification every 3 years	15	All up to date.
Fire Fighter 1&2 skills training and testing	All firefighters are required by June 2026	10	In-house training following the NFPA IFST manual, NFPA Skills sheets and vector solutions online training -Update- We have received the first stage of Firefighter NFPA 1001 for 3 members. Those 3 members now need to complete NFPA 1001 FF2. We are also working with the final 4 members to get their FF1. Currently 6 members hold certification

Other Training Provided Since Last Report to Council

Specific Training Delivered	Delivery Date	Method of Delivery and Provider (i.e. Chief, FMO etc.)	Number of personnel who completed the training	Comments
NFPA 1001 Training	Feb regular training nights	Training officer, Deputy Chief, Chief	13	Group Training sessions held each Thursday Targeting JPR's – Skills testing requirements supplied by the OFM to get our members ready for the Certification test.
Vector Solutions online Training	Open to Train on FF own time	Online via Vector solutions Training Portal	13	Crews continue to complete FF1 and 2 related modules online, at home, furthering their education towards completing their testing. NFPA 1001 Firefighter 1 and 2 can take over 400 hours to complete.

Meetings attended by Chief/Deputy Chief

Mutual Aid Meetings (running table – latest meeting first)

Meeting Date	Attended by or indicate "not attended"	Meeting Highlights	Actions Necessary, this Dept	Comments
none				

Other Meetings/Conferences Attended

Meeting Date	Meeting Name	Attended by:	Comments: such as purpose, benefit etc.
Fire Conference March 2-29	Northeastern Fire Education Conference	1 member	Currently no interest in The Conference or Meetings.

Public Education/Outreach Plan -2025 -Fire Prevention

Event/Activity Name	Date to be completed	Lead (i.e. Chief, Deputy etc.)	Municipal Support Required Y/N If Y, name it	*Results: (once complete)
Fire Prevention packages	ongoing	FPO/chief	Y – Print outs	On going- Door to door information packages are delivered to residents, spending time with homeowners answering any questions they have. February, we visited 29 homes. In total since we started this project we have visited 70 homes.
Facebook Updating	Monthly	PIO Liam Maxwell	N	Updating residents on Fire Safety, current situations/road closures. On going
Instagram	Weekly	Chief Jordan Whalley	N	Updating followers/residents on what the fire department is up to, training events, calls. On going

Reports Due to Various Ministries in 2025 (running table)

Report Name	Due to	* Due by date & Frequency	Status
Standard Incident Report OFM	OFM	March 30, 2025 Annual	Up to date
SIR reporting per call	OFM	Per call	Up to date
CAS MITO submissions	MITO	Per call	Up to date


 Submitted by Fire Chief
 Jordan Whalley


 I have received, reviewed and approve of this report submission
 Donna Maitland, CAO



Corporation of the Municipality of Calvin Council Resolution

Date: March 10, 2026

Resolution Number: 2026-

Moved By: Councillor

Seconded By: Councillor

WHEREAS the Municipality of East Ferris is planning the construction of a new fire hall that will serve as a regional fire training centre for fire departments including from across the Nipissing, East Parry Sound, and East Sudbury districts;

AND WHEREAS the closest accredited and operational training facilities are currently located in Huntsville, Haileybury, and Sault Ste. Marie, requiring significant travel, increased costs, and reduced training frequency for volunteer and composite departments in our region;

AND WHEREAS the summer 2025 storm in the Municipality of Calvin demonstrated the effectiveness of regional collaboration under a declared state of emergency, highlighting the value of joint training and coordinated emergency response;

AND WHEREAS a regional training centre in East Ferris would allow firefighters to train closer to home, reduce operational costs, foster inter-departmental collaboration, and improve readiness for future emergencies;

NOW THEREFORE BE IT RESOLVED THAT the Council of The Corporation of the Municipality of Calvin supports the Municipality of East Ferris in its application to the Northern Ontario Heritage Fund Corporation (NOHFC) for funding assistance to construct the East Ferris Regional Fire Training Centre;

AND FURTHER THAT that a copy of this resolution be forwarded to Municipality of East Ferris to demonstrate our municipality's support for this important regional initiative.

Result Options.

CAO

From: Jason Trottier <jason.trottier@eastferris.ca>
Sent: March 5, 2026 10:45 AM
To: clerks@greatersudbury.ca; West Nipissing, Municipality of; karen.mcisaac@northbay.ca; Papineau-Cameron Clerk; 'Lesley Marshall'; CAO; 'Nicky Kunkel'; clerk@mattawa.ca; clerk@temagami.ca; Mattawan; clerk@burksfalls.ca; clerk@powassan.net; info@southriver.ca; admin@sundridge.ca; clerk@armourtownship.ca; adminmachar@vianet.ca; Cindy Pigeau; office@townshipofjoly.com; Kris Croskery-Hodgins (admin@nipissingtownship.com); clerk@frenchriver.ca; clerk@ryersontownship.ca; clerk@strongtownship.com; mserre@markstay-warren.ca; clerk@stcharlesontario.ca
Cc: Fire Chief; Kim Rose; Rick Champagne
Subject: Letter and Resolution of Support for Council
Attachments: Introductory Letter - East Ferris Fire and Emergency Services Training Centre.pdf; Resolution - East Ferris Fire and Emergency Services Training Centre.docx
Importance: High

Hello,

Please see attached letter from Mayor Rick Champagne. We request that this letter be added to the agenda for your next Council meeting. We understand that some municipalities may be closing agendas today for a meeting next week, and we thank you in advance for including this request on the agenda for next week's meeting on short notice.

We ask that you please forward this email to your Fire Chief so that they are aware of our initiative. Our Fire Chief, Steph Amyotte, will be in contacting them in the near future.

Best regards,
Jason

Jason Trottier, HBBA, MPA, CPA, CMA
Chief Administrative Officer/Treasurer



East Ferris
MUNICIPALITY • MUNICIPALITÉ

25 Taillefer Road, Corbeil, ON P0H 1K0
T: 705-752-2740 ext. 226 | F: 705-752-2452 | W: eastferris.ca

Please note: My working hours may not reflect yours. Please do not feel obligated to answer outside your normal work hours.

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East Ferris
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March 5, 2026

Dear Municipal Council,

Re: Support for East Ferris Regional Fire and Emergency Services Training Centre

The Municipality of East Ferris is moving forward with plans to construct a new fire hall that will also serve as a regional fire training centre. We are writing to inform you of this initiative and to respectfully request your support as we pursue funding through the Northern Ontario Heritage Fund Corporation (NOHFC) to assist with construction costs.

At present, the closest accredited and operational training facilities are in Huntsville, Haileybury, and Sault Ste. Marie, requiring significant travel time and expense for many departments across Nipissing, East Parry Sound, and Sudbury East Districts. This distance can limit participation, increase overtime and backfill costs, and create scheduling challenges for volunteer and staffed departments.

The proposed East Ferris facility will provide a centrally located, accessible training hub that allows firefighters to train closer to home. By reducing travel, departments can lower costs related to fuel, accommodation, and staff coverage, while increasing the frequency and consistency of hands-on training opportunities.

Beyond cost savings, the centre will foster regional collaboration by creating a shared space for joint exercises, mutual aid training, specialized certifications, and knowledge exchange. Training together will strengthen inter-departmental relationships and improve coordinated emergency response across our region.

The value of this collaboration has already been demonstrated. During the summer 2025 storm that affected the Municipality of Calvin, neighbouring departments worked side-by-side under a declared state of emergency, responding quickly and effectively to save lives. This experience highlighted how well we function together when needed. The proposed training centre will allow us to build on that success in a proactive and planned way—training together before regional emergencies occur and ensuring we are even better prepared for future events.

We know this facility will be a long-term regional asset benefiting every firefighter and the communities we collectively serve.

As our NOHFC funding application timelines are time-sensitive, the Municipality of East Ferris kindly requests formal Council support at your earliest convenience. For your consideration, a sample resolution is attached. Completed resolutions may be forwarded to our Clerk, Kim Rose, at kim.rose@eastferris.ca no later than April 1st, 2026.

T: 705-752-2740
E: municipality@eastferris.ca
25 Taillefer Road, Corbeil, ON. P0H 1K0

eastferris.ca



East Ferris
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Should you have any questions or wish to discuss this initiative further, our Fire Chief, Steph Amyotte, would be pleased to connect. He is available at firechief@eastferris.ca or (705) 752-2740 extension 224.

Thank you for your continued partnership and support.

Sincerely,

Rick Champagne
Mayor

10.
AGENCIES,
BOARDS,
COMMITTEES

10.2

EAST NIPISSING PLANNING BOARD

January 26, 2026

Meeting held at Mattawan Municipal Hall 6 pm

Present: Michelle Lahaye, Chairperson

Don Lemaire

Keith Dillabough

Jason Belanger

Richard Gould

JoAnne Montreuil, Secretary Treasurer

Absent: Dean Grant

Public in attendance: Paul Goodridge

Delegations:

Disclosure of pecuniary interest and the general nature thereof

The meeting was called to order at 6:03 pm by Chairperson Michelle Lahaye

The Land Acknowledgement was read by Chairperson Michelle Lahaye

Motion 2026-001

Moved by Keith Dillabough, Seconded by Don Lemaire, that the agenda for the January 26, 2026 meeting be approved as circulated.

Carried.

Motion 2026-002

Moved by Don Lemaire, Seconded by Richard Gould that the Minutes of the meeting of December 21, 2025 be approved as circulated.

Carried.

Motion 2026-003

Moved by Jason Belanger, Seconded by Richard Gould that File 2025-08 Montreuil be deferred to the next meeting so that Paul Goodridge can speak with the landowner.

Carried.

Motion 2026-004

Moved by Richard Gould, Seconded by Keith Dillabough that File 2025-09 Lavigne be revised and resubmitted at our next meeting.

Carried.

Motion 2026-005

Moved by Keith Dillabough, Seconded by Don Lemaire that File 2025-10 Gravelle be accepted and standard conditions set.

Carried.

Motion 2026-006

Moved by Don Lemaire, Seconded by Jason Belanger that File 2025-13 Brooker be accepted and standard conditions set.

Carried.

Motion 2026-007

Moved by Jason Belanger, Seconded by Richard Gould that the attached expenses for the months of December 2025 and January 2026 be accepted as paid.

Carried.

Motion 2026-008

Moved by Richard Gould, Seconded by Keith Dillabough we formulate a list of available licensed Planners to complete a planning letter for applications to be given to each applicant.

Carried.

Motion 2026-009

Moved by Don Lemaire, Seconded by Jason Belanger that application fees be increased as of January 1st, 2026 – severance from \$800.00 per lot to \$900.00 per lot, right-of-way, lot additions and severance from \$300.00 to \$400.00, right-of-way (alone) from \$800.00 to \$900.00, and lot additions (alone) from \$800.00 to 900.00.

Carried.

Motion 2026-010

Moved by Jason Belanger, Seconded by Richard Gould that we accept the 2026 budget as amended.

Carried.

Motion 2026-011

Moved by Richard Gould, Seconded by Keith Dillabough that the January 26, 2026 meeting be adjourned at 7:25 pm. Date of next meetings will be February 23 at 5 pm and March 23 at 5:30 pm.

Carried.

THE CORPORATION OF THE MUNICIPALITY OF CALVIN

BYLAW NUMBER 2026-12

BEING A BYLAW TO CONFIRM THE PROCEEDINGS OF COUNCIL

Legal Authority

Scope of Powers

Section 8(1) of the *Municipal Act*, 2001, S.O. 2001, c.25, ("*Municipal Act*") as amended, provides that the powers of a municipality shall be interpreted broadly so as to confer broad authority on municipalities to enable them to govern their affairs as they consider appropriate, and to enhance their ability to respond to municipal issues.

Powers of a Natural Person

Section 9 of the *Municipal Act* provides that a municipality has the capacity, rights, powers and privileges of a natural person for the purpose of exercising its authority under this or any other Act.

Powers Exercised by Council

Section 5 (1) of the *Municipal Act* provides that the powers of a municipality shall be exercised by its Council

Powers Exercised by By-law

Section 5(3) of the *Municipal Act* provides that a municipal power, including a municipality's capacity, rights, powers and privileges under section 9, shall be exercised by bylaw unless the municipality is specifically authorized to do otherwise.

Preamble

Council for the Corporation of the Municipality of Calvin ("Council") acknowledges that many of the decisions it makes during a meeting of Council, regular, special, or otherwise, are done by resolution. Section 5 (3) requires that Council exercise their powers by Bylaw.

Council further acknowledges that the passing of resolutions are more expedient than adopting Bylaws for each decision.

Decision

Council of the Corporation of the Municipality of Calvin decides it in the best interest of the Corporation to confirm its decisions by way of Confirmatory Bylaw.

Direction

NOW THEREFORE the Council of the Corporation of the Municipality of Calvin directs as follows:

1. The Confirmatory Period of this By-Law shall be for the Regular Council meeting of March 10, 2026 excluding Closed Meeting Agendas and Closed Meeting Minutes.
2. All By-Laws passed by the Council of the Corporation of the Municipality of Calvin during the period mentioned in Section 1 are hereby ratified and confirmed.
3. All resolutions passed by the Council of the Corporation of the Municipality of Calvin during the period mentioned in Section 1 are hereby ratified and confirmed.
4. All other proceedings, decisions, and directives of the Council of the Corporation of the Municipality of Calvin during the period mentioned in Section 1 are hereby ratified and confirmed.
5. This Bylaw takes effect on the day of its final passing.

Read and adopted by Resolution 2026- this 10th Day of March 2026.

MAYOR

CAO